

# ANNUAL REPORT

**MOVING FORWARD** 

# Contents

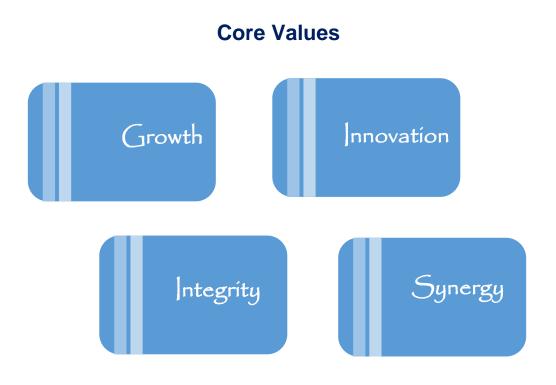
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## **Our Vision**

CAB envisions itself as an established bank and contributes to the nation's building and securing the future of the people of Cambodia by providing commercial banking facilities at competitive rates and mobilizing savings to fund the economic growth of Cambodia.

## **Our Mission**

CAB will remain a strong and stable commercial bank. Through a professional, friendly, courteous and knowledgeable staff, we will provide products and services needed by the market in a profitable and people-oriented manner. We will aggressively pursue and provide services for business and consumer market segments within our entire trade area.



# Financial Highlights

As of the years ended December 31,	2022	2021	2020	2019	2018
OPERATING RESULTS					
(Thousand USD)					
Interest income - net	3,325	2,405	2,597	2,425	1,751
Non-interest income	4,101	2,354	4,924	6,408	6,043
Total operating income – net	7,427	4,759	7,520	8,834	7,794
Total other operating expenses	6,673	5,565	5,298	5,643	5,970
Operating profit before expected credit loss / and income tax expense	753	(807)	2,223	3,191	3,368
Expected credit loss / impairment loss on loans	128	136	824	350	582
Net Profit	719	(976)	510	2,182	2,242
FINANCIAL POSITION STATEMENT (Thousand USD)					
Loan	78,763	75,249	60,184	60,181	57,017
Allowance for expected credit loss / Allowance for doubtful accounts	2,065	1,935	1,801	975	1,110
Non-performing loans, gross NPL	2,497	1,598	2,917	918	863
Total assets	209,494	194,819	196,631	192,835	200,207
Deposits	117,682	104,266	95,678	98,943	108,633
Total liabilities	122,757	108,801	109,638	106,352	115,906
Total equity	86,736	86,018	86,993	86,483	84,301

As of the years ended December 31,	2022	2021	2020	2019	2018
PERFORMANCE INDICATORS					
Return on average assets (ROA)	0.34%	-0.50%	0.27%	1.13%	1.12%
Return on average equity (ROE)	0.83%	-1.12%	0.61%	2.52%	2.66%
Net interest margin (NIM)	42.67%	50.53%	34.53%	27.45%	22.46%
Cost to income ratio	90.31%	116.95%	70.45%	63.88%	76.60%
ASSET QUALITY RATIOS / FINANCIAL POLICY RATIOS					
Loans to deposits ratio	67.93%	72.17%	62.90%	60.82%	52.49%
NPL gross to total loans ratio	3.17%	2.12%	4.85%	1.52%	1.51%
Capital adequacy ratio	72%	84.75%	91.21%	92.24%	99.23%

## CAMBODIA ASIA BANK Bank of Sustainability

CAB Bank operates our business in line with the principle of a Bank of Sustainability, under good corporate governance, appropriate risk management and effective cost management in order to empower every customer's life and business. We prioritize the offering of total solutions, with attentive and inclusive services in adherence to the Customer Centricity strategy and resolve to deliver an excellent customer experience. Guided by CAB Bank strategy of achieving growth and creating sustainable long-term returns, development of international standards and practices is imagined in all of our operations as part of DNA, ensuring maximum benefits for all stakeholders.

## Message from the Chairman

#### Welcome You to Cambodia Asia Bank Annual Report,

Cambodia Asia Bank is built on values and throughout the year we continued to be guided by our determination to stay close to our customers, large and small, as a trusted partner and reliable close friend. Our commitment goes beyond banking to providing advice and support that customers need to overcome economic and business challenges, achieve their aspirations, and face the future with confidence.

The Cambodia economy began to recover in the second half of 2022 after a prolonged period of downturn, with GDP growing for the full year by 5.2 percent. With the agriculture sector expanding due to improved access to regional markets following newly ratified trade agreements, economic growth is forecast to accelerate to 5.5 percent in 2023. The business recovery was led by the corporate sector, with registered profit exceeding pre-Covid levels. However, the road to recovery was slower for many small and medium-sized enterprises (SME) and households. We supported these vulnerable customers with financial assistance in cooperation with the National Bank of Cambodia and have continued to provide them with the advice and support they need to improve their financial robustness and resilience.

Many Cambodian companies are looking to international markets for new business opportunities. ASEAN has the vast potential to provide significant opportunities for investors as the region's economies have quickly recovered and returned to growth in the wake of the pandemic. It is expected to be one of the best performing economic regions in the world in 2023 and is on track to become the world's 4th largest economy by 2030.

However, the future business environment is highly unpredictable. To ensure that the Bank still meets the needs of customers and stakeholders, the Board of Directors continues to encourage employees at all levels to improve working method by thinking outside the box, implementing new processes in line with the new normal context, and enhancing their digital literacy through up-skilling and re-skilling to keep up with the digital age and be able to seamlessly integrate and utilize technologies. Additionally, the agility working approach has also been emphasized, consistent with the Bank's business models that goes towards a fully digital bank. The Bank also needs to accelerate productivity improvement, integration of work processes in the end-to-end approach, along with cultivating a DNA of zero tolerance to corruption for employees. These shall be done continuously and intensively and will require all employees to work together to enable the change from within. In this regard, the Board of Directors continues to emphasize the

importance of good governance in the organization. It is believed that such principle will be the cornerstone that empowers the Bank to grow sustainably, have immunity against risks and uncertainties, and get ready to adapt to the changing trends of dynamic environment, as well as supporting Cambodian society to grow on a sustainable basis.

On behalf of the Board of Directors, executives and employees of the Bank, I would like to express my gratitude to shareholders, business partners and customers from the private and public sector for always giving trust and confidence to Cambodia Asia Bank Limited. I sincerely hope that the Bank will continue to receive your support for a long time to come.

Best regards,

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Va Dalot Chairman of Board of Directors

## Message from the Chief Executive Officer

Welcome to Cambodia Asia Bank !

Throughout 2022, the Cambodia economy faced significant uncertainties in its recovery due to various factors, including the COVID-19 pandemic, the Russo-Ukrainian War, a global economic slowdown, high inflation, reduced liquidity in capital markets, and rising financing costs. These factors have impacted the banking industry and the operations of commercial banks in various dimensions, including credit growth, financial cost management, risk management related to the NPL cliff, assistance to vulnerable debtors, and maintaining the balance of provision for expected credit losses.

Given the aforementioned conditions and challenges, we are being cautious in our business operations, closely managing asset quality, and maintaining a high level of coverage ratio and strong capital level. Additionally, we are prepared to assist customers in all segments in adapting to economic changes by providing targeted solutions and assistance.

To respond to the changes and challenges that affect our business and prepare for new business opportunities in the future, we are moving forward with the concept of "Accelerating Sustainable Value Creation" in 2023. We have established pathways to reach our common goal over the next five years, with three main objectives for our operations: 1. Strengthening and modernizing the foundation and structure of traditional banking 2. Accelerating growth by building upon and leveraging our existing resources to their full potential 3. Establishing new business models to meet the needs of our partners and allies who are transitioning to the digital economy, so that we can continuously generate satisfactory income for our shareholders in a sustainable way.

Lastly, we would like to thank all of our shareholders for believing in us and supporting us in achieving our mission, which is to empower Cambodian individuals and businesses so that they can have a better life. We would also like to thank our employees for their dedication and determination to change, adapt, and develop over the past few years in

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order to fulfill our mission. We will do our best to ensure that we operate our business with environmental, social, and governance responsibility, while also opening up new doors of opportunity for Cambodian individuals and businesses. We will strive to make their lives better in an equal and inclusive manner with the help of Cambodian open digital platforms. All of these efforts will contribute to our goal of sustainable value creation.

Sincerely,

Wong Tow Fock CEO, Cambodia Asia Bank

## **Business Operations and Performance**

#### 1. Overview of Operating Environment

#### **Corporate Profile**

Cambodia Asia Bank (CAB Bank), one of Cambodia's longest well-established financial institutions, conducts business according to the principles of a Bank of Sustainability, under good corporate governance, as well as appropriate risk and cost management. In order to cultivate every customer's life and business, we prioritize offering total solutions, with attentive and innovative anytime, anywhere, responsive to the needs of customers and society. Our operations have surged balance in all dimensions to create sustainable returns over the long term and maximum benefits to all stakeholders.

CAB Bank engages in the commercial banking business, brokerage business and related businesses, as permitted under the National Bank of Cambodia and Cambodia Securities Exchange. CAB Bank offers financial products and services via branches and digital banking channels. CAB Bank's financial solutions aim to meet the needs of all customer segments by providing the most satisfying service experience.

CAB Bank has invested heavily in technology to facilitate its technology business strategy and meet the prevailing needs of customers that change significantly through technological advancements. In doing so, CAB Bank is tasked with conducting studies on and developing new information technologies to enhance the efficiency of technology and productivity of human capital as the bank advances to be one of the Bank of Choice in a new digital era of financial services.

Additionally, CAB Bank has expanded its Head Office to double the size of its current space to accommodate new hirings with the aim of providing greater convenience for its arms of business and upgrading banking facilities to cater to new business segments including VIP Banking clients and SME businesses and owners. The expansion of its Head Office will have been completed by August 2022.

#### 2. Business Operations

CAB Bank is well represented in Phnom Penh and all the major provincial urban centers. We have 8 branches situated in key commercial areas of Phnom Penh and provincial cities of Battambang, Siem Reap, Sihanoukville, Kampong Cham, and Kampot. We also have numerous outlets at key commercial and international transit hubs to serve our customers and offer convenient access to ATMs and services such as local/international money transfer and foreign currency exchange.

CAB Bank serves all segments of the market from mass to micro-businesses all the way to SMEs and corporations. This is in line with our mission to grow in a profitable and people-oriented manner by providing personalized financial products and services at fair terms and pricing. We aim to become the bank of choice for customers throughout the whole stages of life from birth to retirement.

Starting February 2021, CAB Bank has invested in IT infrastructure and our Digital-First Strategy will transform our digital banking in the upcoming years.

Technology transformation jump-started from Core Banking, Digital Payment, Virtual Intelligent Assistant and Self-Service Kiosks Deployment.

#### 3. Performance

#### Financial

#### **Income Structure of CAB Bank**

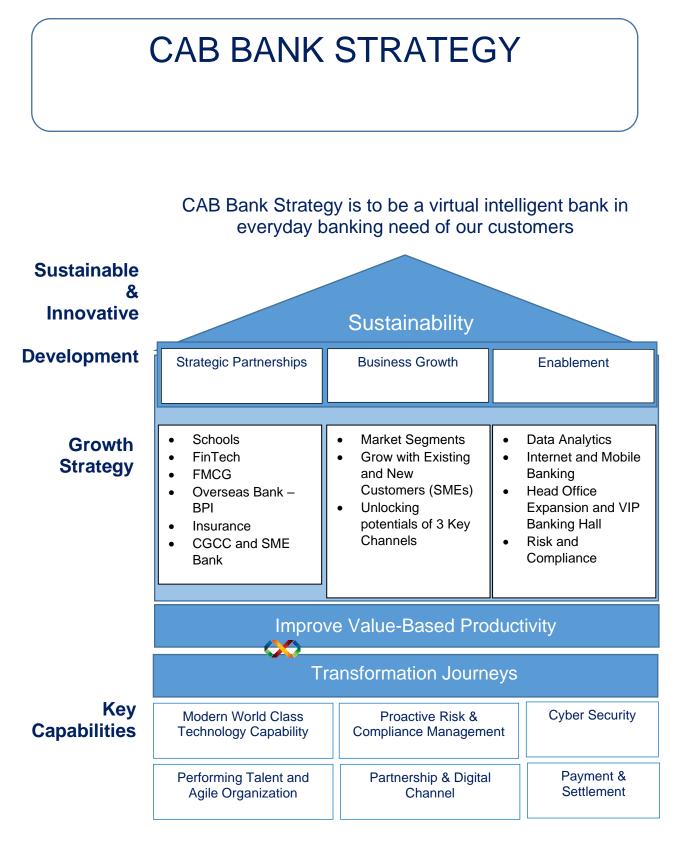
Income structure of CAB Bank for the years ended December 31 is as follows:

					(Thousand	d USD)
	2022		2021		2020	
	Amount	%	Amount	%	Amount	%
Interest income						
Interbank						
Deposits	1193		943		896	
Loans	6,601		5,523		5,057	
Total interest income	7,794		6,466		5,953	
Total Interest expenses	4,469		4,061		3,356	
Total interest income – net	3,325	44%	2,405	51%	2,597	35%
Non-interest income						
Fees and service income	2,067		1,693		2,864	
Fees and service expenses	862		656		121	
Fees and service income – net	1,205	16%	1,037	22%	2,742	36%
Gain on FX	777	10%	85	2%	664	9%
Other operating income	2,119	28%	1,232	26%	1,517	20%
Total non-interest income	4,101	55%	2,354	49%	4,924	65%
Total operating income – net	7,427	100%	4,759	100%	7,520	100%

#### **Non-Financial**

In the year 2022, CAB Bank had played a vital role to contribute to ongoing economic activities and continued to provide loans to customers. We rolled out and successfully implemented key strategies such as 1) upgrading IT infrastructure, 2) expanding retail deposit portfolio, and 3) growing assets in the target group - micro and small-medium businesses that needed proper funding to sustain and expand their businesses.

## **Business Strategy**



#### 1. Funding

In 2022, CAB Bank had effectively managed deposit growth in line with the customers' need to save and earn higher income when the economy got hit by the Covid-19 pandemic. Instead of keeping money idle in the low interest accounts, customers shifted the money to high interest-earning accounts at CAB Bank.

#### 2. Instant Loan

CAB Bank allocated a special funding package of USD 2 million for a programmed loan to support consumers and businesses that needed emergency funds for continuing business operations and provided employment to their employees. This programmed loan had helped customers to stay in business through the employment of new ways and technologies for doing business.

#### 3. Customer Centricity

#### **Customer Segments and Services**

CAB Bank continues to strengthen its business model – Customer Centricity strategy which the bank focuses on delivering tailor-made services to meet our client segmentation's banking needs that we know best through our market research team. We monitored the impacts of the Covid-19 pandemic on customers, which varied according to their business and income levels, including changes in consumer behavior and demand that have served as catalysts for technological development, in both the financial and non-financial realms. In 2021, we thus focused on providing assistance, either directly or indirectly, to all groups of our customers reeling from the viral transmission so that they could sustain their lives and businesses amidst uncertainty. Moreover, we provided attentive and inclusive services that responded to the demands of customers as a trusted financial partner and the main operating bank of customers.

#### **Retail Business**

CAB Bank prioritizes the use of data and data analytics to gain customer insights, allowing us to offer products and services that meet their needs. Major initiatives were as follows:

**Small and Micro Business:** We allocated a special funding package of USD 2 Million to provide assistance to our business customers and affordable and flexible programmed loan.

**Affluent:** CAB Bank is in a progress to make its VIP Banking concept into reality in 2022 and will introduce a new banking facility, experienced relationship-based management, and life insurance product that provides long-term coverage with short term premium payment for customers with saving potential who wish to establish financial security for their family.

**Middle Income and Every Person:** We launched new products and services as follows:

- a) CAB iBanking: Enjoy the convenience of doing banking transactions at your own time and place. iBanking services include account balance management, online fund transfer, utilities payment, mobile phone top-up and Term Deposit placement.
- b) CAB Mobile: With CAB Mobile, we provide multiple options to perform transactions electronically through our fingertips including fund transfer, mobile phone top-up, term deposit placement, open new accounts and scan QR and Bakong Transfer. CAB Mobile also provides a communication channel for our customers.
- c) Super Saver: There is an easier way to grow your money. CAB super saver helps achieve savings plan by allowing to consistently save a small amount of money while earning the highest interest rate, Save Small, Earn Big! Customers can automatically transfer from a source account once a month or manually transfer / Deposit on any day of the month. With CAB Super Saver, you get rewarded not by the amount you save but by your commitment to savings.
- d) Senior Citizen Fixed Deposit: CAB Bank provides this facility for senior citizens so that they have the privilege to earn a higher interest rate than general customers. Senior Citizen Fixed Deposits are term deposit plans with special interest rates offered to individuals who are over the age of 60 years old.
- e) Step-Up 9 Plus Fixed Deposit: Step-Up 9 Plus is a fixed deposit account that provides customers with the highest interest rate up to 9.9% p.a. within a 9-month period. Step-up 9 Plus is purposely created for customers that are looking for a trusted bank to make a fixed deposit by offering the highest interest rate on a very short-term basis. Customers could also enjoy extra privileges provided by Cambodia Asia Bank.
- f) Tuition Fee Deposit Account: Tuition Fee Account is a type of Flexi saving deposit that parents/guardians will deposit in the tuition fee account to pay for their children's school fee at the maturity which is basically at the school payment date. Customer segments under this product are parents and guardians of children/teenagers who study with any CAB partner school.
- g) CAB Card: With our VISA Debit Card and UnionPay Credit Card, customers will enjoy cash withdrawals at any ATMs and Payments via any POS purchase in Cambodia and around the world wherever the VISA and UnionPay Logos are displayed.

#### Medium Business

Aspiring to be a Bank of Choice for companies, CAB Bank is determined to support clients beyond banking solutions in order to boost their competitiveness. Major initiatives were as follows:

- (a) Smart SME Loan is aimed to provide easy funding needs of the business to prospective clients in key economic sectors and emerging sectors that are financially viable and have been operating through the stiff and disruptive operations during the Covid-19 pandemic. This product is guaranteed by Credit Guarantee Scheme which provides ease of mind to the clients who need funds and do not need to provide collateral or assets to be pledged to CAB Bank.
- (b) iBanking for Corporate provided a seamless online experience and interactive accountant-friendly system, particularly payment, receivables and reporting tools.
- Cambodia Asia Bank and SME Bank of Cambodia become Official (C) Partnership on SMEs Co-Financing Program to Provide Affordable Financing to Local SMEs. the Cooperation between Cambodia Asia Bank and SME Bank of Cambodia has provided the financial solution to help SMEs in Cambodia. Cambodia Asia Bank is ready to assist our customers to get loans under this scheme with flexible terms and lowinterest rates. We strongly believe that this agreement will help SMEs and Cambodia's economy to grow sustainably. We are optimistic about this co-financing scheme. We have come up with communication strategies especially through social media and presses to reach the target customers specifically our business owners that are trying to recover to their normal operations and looking for skilled employees to turn their businesses around through technology. We expect to have more customers getting to know the benefits of this co-financing scheme and be able to apply for a loan through Cambodia Asia Bank to support their cash flow needs to pass the post-Covid-19 recovery periods.

#### **Corporate Business**

CAB Bank prioritized the offering of products and services that comprehensively meet the needs of customers in terms of their business operations, suppliers, owners and employees. We aimed to enhance their competitive capability and business management efficiency while also maintaining our status as their main banker. Meanwhile, we continued aiding pandemic-stricken clients in accordance with the National Bank of Cambodia's guidelines and other assistance measures initiated by CAB Bank to help them maintain their liquidity.

In 2022, we are extending a corporate office and open a commercial banking facility on No. 333, Preah Sihanouk Blvd., Sangkat Vealvong, Khan 7 Makara, Phnom Penh which is a commercial hub, one of the three financial districts in the capital city Phnom Penh of Cambodia. The VIP banking facility is conceptualized for our SMEs and influent clients with colossus fine-art architecture -providing a private meeting room for our clients and RMs and modern VTMs.

CAB Bank plans to roll out products and services as follows:

- Trade Finance for Import and Export
- Cash Management
- Payment Solutions
- International Fund Transfer
- Payrolls
- Dedicated RMs

#### Service Channels

In 2022, CAB Bank focused on providing seamless online and person-to-person services for both lines of business and our business partners to ensure a positive customer experience anywhere, anytime. We have orchestrated synergies and collaboration with partners while also developing our core service channels for enhanced efficiency in accessing customers to deliver them excellent services with the greatest cost-effectiveness.

Branch Network: Key initiatives for branch network management in 2022 included:

- (a) Branch network: CAB Bank focused on all service channels which provide value proposition through multiple services in harmony with customers' daily needs for a seamless customer experience anytime, anywhere. Along with this, we have eight branches and over a dozen of outlets while also partnering with TrueMoney and Wing to provide broader service coverage throughout the country. Along with this, we continued to focus on consolidating branches and outlets to reduce redundancy, especially those with relatively low traffic branches and outlets that the available number is appropriate for the 2025 aspiration. Along with this, we adjusted branch models to align with customers' needs in each area. In 2023and 2024. We plan to build a business partnership that will be a profit-sharing business model and share the space of our business partner. Moreover, we supported the application of technology for the development of services and internal processes within branches for enhanced efficiency and appropriate cost management along with a harmonized sales and service experience in line with consumers' increased use of digital channels.
- (b) Meanwhile, CAB Bank's outlets gradually resumed increase in volume and operations at airport terminals where the number of tourists had increased since 2021.

#### **Branches and Financial Service Network**

	Number of Locations
Branch Network	
Branch	8
Outlet <sup>(1)</sup>	13

Note:

(1) Services including money exchange and Western Union – fund transfer and POS for VISA / MasterCard cash withdrawal.

#### **Electronic Network:**

- (i) CAB Bank ATMs: Location of machines has been a major focus with sufficient service points to ensure broader coverage and meet customers' needs. Along with this, we prioritized machine efficiency enhancement for improved access to CAB Bank services.
- (ii) CAB Mobile and CAB Internet Banking: In 2021, we rolled out CAB Mobile and Internet Banking. Our CAB Mobile provides multiple options to perform transactions electronically through our fingertips including fund transfer, mobile phone top-up, term deposit placement, open new accounts and scan QR, and Bakong Transfer. CAB Mobile also provides a communication channel for our customers.
- (iii) CAB Tele-Call Center: CAB provides 24/7 customer care for every customer and plans to enrich the experience further and further in the far future. Our service supports KH/ENG/CN languages and gives customers transparency and engagement care throughout the communication. CAB has multiple channels for support e.g., Via Tele-call, Facebook, Instagram, Telegram, etc....

#### **Operations of CAB Bank**

#### Human Resource Management

CAB Bank implemented the People Strategy, accounting for Covid-19 control measures and in alignment with our CAB Bank Strategy. Key initiatives were as follows:

 Ensure Suitable Great Leaders and Culture: We have established qualifications for purposeful and practical leadership in line with CAB Bank's expected behavioral guidelines which comprise self-awareness, result orientation, team building and integration. This is to ensure that actions will be taken with self-awareness, accounting for teamwork, customers and the organization throughout the work process. CAB Bank organized activities to promote leadership development on a continual basis, starting with the recruitment process. New interview selection and probation criteria have been established in conformity with the organization's expected behavioral guidelines regarding leadership values. We also held an executive seminar on purposeful and practical leadership for C-suit executives and other executives at higher positions wherein the participants learned from experiences of exemplary world-class leadership which could be further applied to their work in alignment with our expected behavioral guidelines.

 Enable Growth Strategy: CAB Bank conducted organizational restructuring and selected personnel to support CAB Bank's business development. We focused on the enhancement of employee skills, experience and abilities to cope with changes, and accounted for various opinions, especially of those engaged with business expansion within the region, data and analytics, and strategy formulation. Moreover, employees' capabilities have been enhanced to be aligned with an agile way of work amidst rapid technological changes. The performance evaluation has also been revised to accommodate this new work format. CAB Bank has established guidelines for an agile way of work which comprise four steps, accounting for employee engagement and the Code of Conduct to ensure a systematic and fair work environment. They are of the followings:

1) Agile mindset/Skill set: Employees have been encouraged to work with flexibility, dare to be creative and innovative, and stay ahead of changes. To this end, we arranged learning courses on the agile way of work presented by experts from the Agile Center of Excellence.

2) Common Way of Work: Focus has been on practical teamwork which is aligned with new work after amidst the Covid-19 pandemic.

3) Agile Way of Work: Our employees have been urged to embrace an agile way of work in order to maximize flexibility and speed of cross-departmental work. We also organized the Staff Award activities to recognize outperforming employees and boost morale among colleagues.

4) Community of Practices: We have encouraged employees who have no experience in an agile way of work to learn from practices and from others, thus creating a community of practices where colleagues come together to share

best practices with each other. To elevate the capabilities of employees engaged with the regional business, CAB Bank developed the Employee Value Proposition CAB Bank (Best Place to Work, Learn and Lead) program to support our drive in penetrating the regional market in alignment with our strategy of becoming the regional leader. Moreover, we highlighted the Free Trade Business World of Borderless Growth concept to communicate to the new generation about borderless growth opportunities, as we aspire to be an organization that serves as the foundation of the Cambodian society and the ASEAN Economic Community region, alike.

#### **Risk Management**

Risk Management is an integral part of our organizational culture. We have established a risk management policy and risk appetite, and risk management has been taken into account when formulating our strategies and business undertakings to support business growth. This is to ensure sustainable profitability and maximize stakeholders' returns. CAB Bank's risk management strategy has been established in line with international guidelines and principles and applied throughout the Bank. We engage in a consolidated risk management framework that emphasizes the management of risks, e.g., credit, market, liquidity, operational and strategic risks. CAB Bank's risk management structure clearly determines the duties and responsibilities of relevant units, including an independent risk management unit, while risk-adjusted measurement has been applied to each business unit.

CAB Bank's risk, capital and liquidity management is under the supervision of the Board of Directors, which is responsible for ensuring the appropriate level of capital and liquidity to accommodate our present and future business operation. Meanwhile, CAB Bank ensures that policies, processes and systems for controlling, monitoring and reporting risks, capital and liquidity are in place whereas segregation of duties and reporting lines are clearly defined in conformity with the good internal control principle. We also emphasize thorough, accurate and regular disclosures on risk, capital and liquidity are in place whereas segregation of duties are clearly defined in conformity with the good internal control principle. We also emphasize thorough, accurate and regular disclosures on risk, capital and liquidity are in place whereas segregation of duties are clearly defined in conformity with the good internal control principle. We also emphasize thorough, accurate and regular disclosures are clearly defined in conformity with the good internal control principle. We also emphasize thorough, accurate and regular disclosures on risk, capital and liquidity are in place whereas segregation of duties and reporting lines are clearly defined in conformity with the good internal control principle. We also emphasize thorough, accurate and regular disclosures on risk, capital and liquidity management to the public.

#### Key Developments to Strengthen Risk Management

CAB Bank places great emphasis on effective and timely risk management. Risk management policies, tools and processes have been developed and are reviewed regularly to guard against risking risk trends in line with market volatility and to ensure that they are appropriate for changes in regulatory requirements, including domestic and global economic policies. Relevant actions taken were as follows:

- (a) Enhance impairment process and provision including Stress Test as per internal and NBC requirements: Credit risk model, asset classification, provisions, economic factors, business case scenarios and economic indicators have factored into our standards. Along with this, we have complied with the regulatory requirements and provided a financial forecast to the top management of the bank's financial health and cost management mechanisms to minimize negative impacts that may hit our business operations and investment plans over the next two years.
- (b) Continuous upgrade of information security management to meet global standards: CAB Bank's information security management system has been upgraded.

- (c) Strengthening of customers of data protection and privacy: A working group has taken steps to ensure preparedness in compliance with data protection and privacy. The actions include policy revision, and process and technology updates covering control measures and relevant infrastructure to support consent management and customers' exercising rights. Moreover, we have continually communicated to employees and corporate partners to ensure that they recognize the importance of compliance with the data protection and privacy while the progress reports have been reviewed and presented to CAB Bank's management teams on a regular basis.
- (d) Establishment of End-to-End Product Management Framework to ensure that all key products and services are managed efficiently, aligned with customers' needs and controlled with an acceptable risk level.
- (e) Establish operational guidelines and appropriate control for risk management and positive customer experience among risk-related units to be more integrated and efficient by each department which is overseen by each head of the department who is a member of the Management Committee. The enhancement is to ensure that the Bank can provide various products and services to align with customers' needs and prepare for business growth in the digital world more efficiently, while key risks and compliance issues are defined and managed securely and appropriately.
- (f) Enhancement of Business Partner and Third-Party Risk Management which covers risk assessment, selection, process, contract preparation, risk monitoring and termination of service with business partners and third parties to ensure enhanced security for customers' transactions and increased efficiency in fraud detection in various forms for broader coverage.
- (g) Put in place market conduct management accounting for customers' demand, financial status and understanding to ensure that customers receive fair service and treatment with complete and accurate information about products and services for a positive customer experience.

#### **Risk Management**

CAB Bank has placed an emphasis on comprehensive risk management such as credit risk, market risk, liquidity risk, operational risk and strategic risk, all of which are covered and properly managed.

#### Credit Risk Management

Credit risk refers to risk whereby a counterparty or borrower may default on contractual obligations or agreements, or have an intention not to abide by an agreement, resulting in losses to CAB Bank. CAB Bank thus places significance on credit risk management compatible with international standards and regulatory requirements, environmental impacts and climate change that may be caused by CAB Bank business operations, to ensure sustainable growth and reasonable returns to stakeholders.

In 2022, CAB Bank focused on customer service and credit risk management for every customer segment to ensure that risk levels are under an acceptable risk appetite. Meanwhile, digital disruption prompted CAB Bank to focus more on stringent customer screening criteria while prioritizing sustainable assistance measures – particularly for small and micro-businesses as well as retail customers – while also seeking to acquire customers with stronger financial status and sound debt servicing ability. Moreover, CAB Bank has a policy to integrate public health-related risk – which may affect customers' business operations through physical risk and transition risk, - as one of the factors for the credit underwriting process and use it as one of the components in assessing impacts on the Bank's credit portfolio.

CAB Bank also focused on portfolio management to maintain credit concentration with the established limits. Loan growth targets have been established in alignment with prevailing economic conditions, taking into account customer segments, product domains and industries, to maximize returns under a risk appetite. CAB Bank has emphasized customers' early warning sign detection and behavior monitoring to ensure efficient monitoring, recovery and collection processes. Moreover, CAB Bank has managed to appropriately set aside provisions to cover expected credit loss, which is in line with our prudent business operation amidst ongoing economic uncertainties.

#### Credit Risk Management Policy

To achieve sustainable growth, our credit strategy focuses on a balance between portfolio value creation and protection within our risk appetite. Credit policy and related credit procedures must comply with this strategy and must be in line with laws, regulations and fair lending management guidelines including how to cope with climate change impacts that may have on business operations in terms of risk and business opportunity.

#### **Credit Policy and Process Review**

CAB Bank has conducted a review of credit policy and process including credit proposal presentation, credit underwriting, agreement preparation, credit assessment and asset quality monitoring and review, to ensure credit policy and process consistency and efficiency in alignment with regulatory requirements. CAB Bank also utilized information from the review to support our credit management standard development.

#### Market Risk Management

Market risk may arise from changes in interest rate, foreign exchange and credit spread. These changes affect CAB Bank's present and future income, capital, the value of financial assets and liabilities as well as off-balance sheet items. CAB Bank engages in a consolidated risk management framework through the development of essential infrastructures and processes for timely and appropriate management of the market risk of financial products. In addition, we have established a product management process for both existing and new products based on the business plan, covering transaction objectives and processes, market risk-related factors, risk analysis and potential impacts as well as risk assessment and control guidelines.

In 2021, the country's economy had recovered from the Covid-19 pandemic and the interest rate in the market started to shift upwards as the global financial market risk got hit severely by the pandemic. The money flow from other countries was attracted to Cambodia, and all the banks were competing in the new environment to capture the largest market share of this money bucket.

#### Liquidity Risk Management

Liquidity risk is defined as the risk caused by a failure to obtain sufficient funds at appropriate costs to meet obligations when they come due, and/or an inability to convert assets into cash.

Liquidity in the banking system was ample when loans growth was stronger than deposits growth while banks tapped on their own retained earnings and debts to ease economic stress and provided relief to MSME and consumers to delay payments and reschedule their loan durations. CAB Bank has been fully equipped with tools for appropriate liquidity management to protect ourselves against liquidity shortages. Aside from efficient monitoring of liquidity risk in light of situations that may incur risk indirectly, we have also adopted a Business Continuity Plan to guard against disruptions to essential operations and systems, allowing us to fulfill our obligations in the event of an emergency.

CAB Bank has conducted liquidity risk assessment and analysis on a regular basis to ensure sufficient liquidity for our business operations through liquidity gap analyses, covering both normal and crisis situations, under three scenarios, i.e., liquidity crises that are either bank-specific, market-wide, or a combination of both circumstances.

CAB Bank has also developed tools to assess and analyze liquidity risks that meet international standards including Liquidity Coverage Ratio (LCR) and Net Stable Funding Ratio (NFSR). Moreover, the Bank has developed tools for liquidity risk assessment and analysis on a continual basis in line with international standards. This allows us to devise an effective plan for overall liquidity management along with review and revision of liquidity risk management processes and adjustment of our funding structure in response to changing market conditions and liquidity in the banking system. We determine appropriate strategies to maintain a suitable level of foreign currency liquid assets, be consistent with growth in deposits and guard against any heightened liquidity risk stemming from volatility in the global economy and fast-changing financial markets, taking into account business growth potential.

Closely monitored factors that could affect our liquidity and interest rate risks include:

- (a) Key policy rate trend of the National Bank of Cambodia and major central banks
- (b) Direct and indirect foreign capital movements triggered by internal and external risks
- (c) Intensified competition among financial institutions in savings and investment products that may affect overall liquidity in the banking system
- (d) Increasing demand for loans which could generate pressure on liquidity in the system

#### **Operational Risk Management**

Operational risk refers to the risk of direct or indirect losses to a bank's revenue or capital resulting from incorrect or inadequate processes, personnel, operating and/or IT systems, or external events. CAB Bank has thus placed importance on operational risk management through the development of policies and operational risk frameworks to enhance our operational risk management as a unified standard, prompting enhancements that allow us to assess risk and proactively seek preventive measures.

CAB Bank has put in place a Bank-wide public health-related risk consideration process, namely the identification, assessment and mitigation of climate-related impacts on CAB Bank, to ensure business continuity and the protection of the lives and property of our customers, employees and other stakeholders. The risk consideration process has been undertaken as part of the overall risk management procedure every year or more than once a year to keep abreast of the latest trends, ensuring that we can cope with climate-related risks in a timely manner. In detail:

- (a) Risk identification: To identify the risk event and/or major climaterelated threats, both physical and transition risk, based on the megatrends and related rules and regulations.
- (b) Risk assessment: To assess the overall risks in three levels, i.e., high, medium and low, by assessing risk impact, likelihood and effectiveness of control.
- (c) Risk management: CAB Bank has in place risk management in order to prevent, monitor and respond to risks. Regarding high-level risk,

additional analysis will be conducted for prevention and rectification or further establishment of risk management measures. Moreover, CAB Bank has prepared a business continuity plan (BCP) and IT disaster recovery plan to cope with risk incidents that may affect our work and business operations.

#### Strategic Risk Management

Strategic risk refers to risks that arise from the formulation and implementation of strategic and business plans that are unsuited to and inconsistent with internal factors and the external environment, which may affect earnings, capital fund or CAB Bank's stability. CAB Bank thus places emphasis on the integration of strategy formulation and implementation process. The process begins with systematic data collection and analysis for use in the review and determination of appropriate Bankwide strategies, which are then translated into those for business and support units, objectives and key results. It also involves efficient resource allocation, or Bank-wide communication of strategic plans, the establishment of clear operational plans and monitoring processes, as well as identification of problems and solutions.

For 2021, the key factor that significantly affected strategic risk was uncertainty stemming from the prolonged Covid-19 pandemic that became more severe than what was seen in 2020, thus causing economic activity across multiple sectors to slow down and halt operations. Meanwhile, the Bank has been exposed to the operational risk incurred from compliance with government policies, including new rules and regulations and standards concerning the supervision of financial institutions, in order to extend assistance to pandemic-hit businesses and retail customers amid volatilities in global capital flows, caused by divergent recoveries across many countries, especially economies.

CAB Bank prioritizes strategic risk management in times of uncertainty. Our strategic risk management can be divided into two parts, as follows:

(a) Strategic Risk Management for Strategic Content: Key Risk Indicators (KRIs) for Strategic Content have been set up to enable us to review and adjust Ban-wide strategies as well as business units' strategic plans appropriately and in a timely manner amidst changes in external and internal environments which affect business operations, including anticipation of upcoming changes for better preparedness regardless of circumstances.

#### (b) Strategic Risk Management for Strategy Execution is conducted by:

- **a.** Preparing monthly financial performance reports and semiannual Balanced Scorecard (BSC) reports; we also arrange meetings regarding our strategies to address and manage specific issues, in order to achieve unified solutions.
- **b.** Preparing and reporting performance of the business and support units and objectives and key results on a quarterly basis as a gauge for our practical guidelines, thus aligning with the established strategic plans.

**c.** Establishing KRIs for strategy execution that covers CAB Bank infrastructure and resources.

#### 4. Digital First Strategy

#### Information Technology Management

In 2021, CAB Bank had invested in a new core banking system powered by Oracle Flexcube and launched new financial channel technology in response to the transition to a digital currency technology using the new era's technological infrastructure, and the search for innovations in line with CAB Bank's strategic direction. These endeavors were undertaken with efficient work processes under international standards and the latest cyber security control system. Effective management guidance has also been put in place to cope with short-, medium- and long-term impacts during the transition, to achieve the CAB Bank Strategy of maintaining our competitiveness and becoming the trusted regional leader in the technological realm. Major initiatives can be summarized as follows:

Development of products and services: to reach our cutting-edge technology that can meet and be consistent with the ever-evolving customer behavior and technological innovation including CSS, CMS, CBS, NBC Bakong, NCS 2.0 and FAST 2.0.

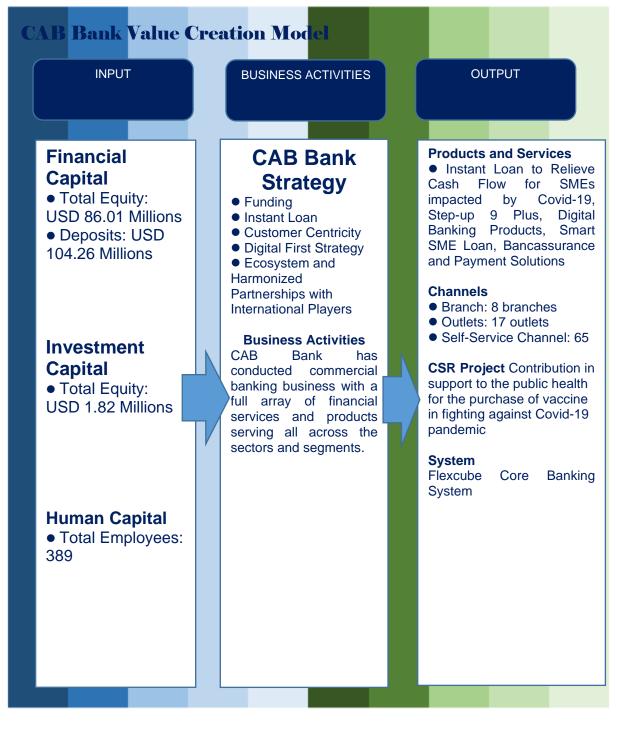
#### 5. Ecosystem and Harmonized Partnerships with International Players

In 2022, CAB Bank has partnered with key local international players including AIA Life Assurance (Cambodia) Plc., Bankograph Pte. Ltd., Credit Guarantee Corporation of Cambodia Plc., Phillip General Insurance (Cambodia) Plc., Bakong, Bank of the Philippine Islands, Smile Shop, TrueMoney and Small and Medium Enterprise Bank of Cambodia.

Our partnerships are enriched by knowledge and best practices which are the art of doing business and training our CAB Bank employees.

#### Management of Impacts on Stakeholders with Value Chain

CAB Bank has disclosed data on management and value creation through our capitals. Key issues that influence the assessment of impacts on CAB Bank's ability to create value over the short, medium and long-term are identified. Analyses will shed light on financially material topics in order to manage existing capital in alignment with the operational framework and the policy of sustainable development and CAB Bank Strategy to ensure that CAB Bank can achieve the highest performance efficiency in alignment with our vision and business directions.



#### Management Discussion and Analysis

#### **Executive Summary of Management Discussion and Analysis**

Overall, the Cambodian economy for 2022 grew 5.1 percent after seeing a contraction of 2.2 percent in 2021. The rebound was uneven across all sectors. Domestically, the economy remained pressured by the intensified Covid-19 outbreak, the course of which was highly uncertain amidst the new Covid-19 variant. The outbreak, therefore, continued to affect people's lives and economic activity. The prolonged pandemic even further hampered the recovery of businesses within the supply chains for the tourism and service as well as retail business. It also severely depressed employment and worsened the fragility of household income. This had repercussions for our customers' financial standing, which inevitably affected CAB Bank's operating performance.

Amidst the myriad challenges and heightened economic risk, CAB Bank has operated its business in line with the principles of a Bank of Sustainability accounting for appropriate risk management and effective cost management in order to empower every customer's life and business. We prioritize the offering of total solutions, with attentive and inclusive services in adherence to the Customer Centricity strategy and the resolve to deliver an excellent customer experience. We have focused on providing assistance to all groups of our customers facing the impacts of the Covid-19 crisis, in line with the National Bank of Cambodia's moratorium guidance in order to support our customers in emerging from this crisis.

In conjunction, we continued to bolster our capabilities and innovation in our service through the development of digital technology, both financial and non-financial, to be in step with changing consumer behavior while also offering new business opportunities business context accounting for proactive integrated risk management, as well as a risk-aware culture Bank-wide, so as to secure our status as a leading financial institution that is always prepared for potential economic volatility, under both normal and stressful situations.

The 2022 operating performance of CAB Bank thus met our business targets as expected in line with the economic conditions. Our operations have gained wide acceptance and recognition in the home country and by tourists from all over the world through our presence at international transit hubs, key tourism locations, entertainment centers and social platforms. All the above endeavors and performance of CAB Bank have thus far been undertaken with prudence and in step with the ever-changing customers' needs, together with an awareness of the economic uncertainty that was gradually reviving by the new normal. These efforts will allow us to devise plans to cope with any potential impacts upon our business while also giving our customers support in an efficient and timely manner.

## **CORPORATE GOVERNANCE**

CAB Bank recognizes the importance of corporate governance and always develops good governance within the bank. The duties and responsibilities of the board of directors (BoDs) are often reviewed and constituted in order to ensure effective governance in the bank's operation, and the core duties for shareholders, clients, employees and other related parties. CAB Bank has independent directors. BoDs has full opportunity and authorization to practice proper deliberation and professional skepticism.

#### **BOARD OF DIRECTORS**

Each BoDs member is nominated by the shareholders to act as their agents. The composition of BoDs is the followings:

Mr. Va Dalot	Chairman
Mr. Wong Tow Fock	Director and Chief Executive Officer
Mr. Top Ratheanin	Director
Mr. Chan Peng Leong	Independent Director
Mr. Rouer Jerome	Independent Director

The BoDs' performances are subject to review every year. At the end of each mandate; furthermore, membership will be renewed and approved based on each member's performance.

The duties and responsibilities of BoDs include:

- Promoting the gradual development of banking business for shareholders in an honest manner;
- Balancing the interests of all related parties, including shareholders, depositors, borrowers, employees, investment partners and so on to avoid conflict of interest;
- Determining and approving attractive policies, protect deposits and clients, as well as protect the benefit of the other related parties;
- Ensuring thorough management and strict inspection by studying, determining, inspecting and managing possible risks;
- Constituting and approving the business plan, budget package, risk management policy, internal inspection policy, major investments and the acceptable risk level;
- Approving the appointment of an external auditor;
- Convening a meeting with senior management and internal auditor;
- Examining and making decisions about the governance of the bank; and
- Constituting other necessary duties required by the laws and provisions.

The BoDs meeting is held at least twice a year. In addition to that, the chairman of BoDs may call for meetings in case needed. Each director has independence in making a decision and definitively avoids gaining benefits (including brides) from any third parties.

The BoDs has four supporting committees: Risk Management, Audit, Nomination and Remuneration and Asset and Liabilities Management which are established to act on behalf of them in overseeing the banking operation. These committees are responsible for monitoring and controlling the risks (credit risk, market risk, liquidity risk, and operational risk) within the bank.

#### **Risk Management Committee**

Risk Management Committee consists of five members. Risk Management Committee shall carry out the following duties:

Examining the risk management activities that the bank may encounter such as financial, credit, liquidity, operational, reputation and legal risk and so on;

Examining regularly the policies and risk management procedures set out and implemented by the senior management;

Examining qualifications and biographical detail of senior risk officials and ensuring that the employees of the risk department are sufficiently qualified to perform the tasks;

Being responsible for the evaluation of local risks in the bank's common development strategy.

#### Audit Committee

Audit Committee is led by three independent directors. Audit Committee shall carry out the following duties:

- Examining the bank's financial report, the process of financial report preparation and the system of accounting and financial preparation and inspection in an honest manner;
- Examining the effectiveness of roles of internal inspection and risk management systems;
- Appointing internal auditors and regularly examine of the roles of the internal audit;
- Auditing the financial report annually and independently, including the provision of recommendations to the board of directors regarding the appointment of external auditors; evaluating capacity, independence and implementation of external auditors and determining the remuneration and duration of external auditors;
- Constituting and implementing policy with the external auditors regarding the offer of other services other than the annual and independent audit and reporting this issue to the board of directors; and
- Ensuring compliance with laws and provisions, including procedures and inspection of the disclosure of financial information.

#### Nomination and Remuneration Committee

Nomination and Remuneration Committee is also led by five members. Nomination and Remuneration Committee shall carry out the following duties:

- Determine remuneration for the bank's board of directors, executive director, senior management and employees;
- Evaluating the experience, knowledge and expertise of the member of the board of directors and senior management and determining the responsibilities of the board of directors' members to be appointed to perform any position;

- Evaluating the tasks implementation of all the committees and submitting a report to the board of directors;
- Making a remuneration plan and strategy and providing various interests to employees and ensuring the retention of highly qualified employees.

#### MANAGEMENT COMMITTEES

Two management committees: Operation and Credit are established to support Chief Executive Officer (CEO) in directing and controlling the bank's operations and implementing other works assigned by the CEO and report to the CEO.

#### **Operation Committee**

Operation Committee comprises of four members. Operation Committee is responsible for:

- Ensuring compliance with the provisions pertaining to the bank operations;
- Ensuring that the bank has annual business and budget plans;
- Examining the implementation of business activities regularly in compliance with the determined business and budget plans; and
- Reviewing all the matters related to the bank's operations.

#### Credit Committee

Credit Committee comprises of six members. Credit Committee is responsible for:

- Approving and granting of loans to the clients;
- Performing critical analysis in granting loans to prospective borrowers in order to determine a client's repayment capacity that would reduce credit risk;
- Reviewing loans and developing clear strategies and actions to collect nonperforming loans.

#### Internal Control

CAB has continuously developed several lines of defense within the bank to ensure all activities, processes, systems, policies, and procedures are in place without internal control failing, assets are safeguarded from inappropriate use or loss, and fraud and liabilities are identified and managed.

The bank has proper and sufficient policies and procedures related to bank operation for implementation. Also, it has clear segregation between oversight and implementation functions.

BoDs often has a meeting with the bank's management, compliance officer and internal auditors to ensure that all approved policies and procedures are thoroughly implemented and risks are identified and managed. Audit Committee is also responsible for assisting BoDs with the oversight responsibilities for the integrity of the bank financial reports and the effectiveness of internal control. Besides this, Internal Audit Department periodically reviews whether management is setting and applying appropriate internal control procedures, including control over MIS, and is implementing recommendations on internal control of internal and external auditors and the National Bank of Cambodia. All bank's records and processes are maintained properly to enable a flow of timely, relevant and reliable information from within and outside the bank.

CAB also has a compliant function to ensure compliance with internal policies and applicable laws and regulations with respect to the conduct of business.

#### **Risk Management**

CAB has clearly noted that better risk management helps the bank to align risk appetite and strategy, minimize operational losses and improve risk response decisions. Then, the bank has continuously developed a sound and acceptable risk management framework and system. It integrates the responsibilities of the BoDs which is the top body of the bank.

CAB also established Risk Management Committee and executive level committees such as Credit Committee and Operation Committee for credit risk, market risk, liquidity risk, and operational risk.

#### Credit Risk Management

CAB has created a credit policy and procedures to reduce the risk in providing credit to the public and also to comply with the Prakas of the National Bank of Cambodia. These policies and procedures set the standard for credit management, and they will be updated every year in accordance with the present economic condition of the Bank.

#### Market Risk Management

This risk is related to the interest rate and foreign exchange rate (FX) risks, which the bank discussed in ALCO meetings to monitor the interest rate and FX rates. The most important things are the rate-sensitive assets and rate-sensitive liabilities. Since CAB is one of the leading financial institutions in FX and money transfer, the bank has established the most effective policies and procedures for handling, monitoring, and controlling the exchange rate risk.

#### Liquidity Risk Management

The Operation Committee members manage and monitor the liquidity and aim to comply with the National Bank of Cambodia guidelines and maintain the trust and confidence of the bank's clients. The bank also has a liquidity contingency plan in place to counter market collapse in the banking system and any other occurrences that would affect the daily operation of the bank.

#### **Operational Risk Management**

CAB has established an operation manual for the employees and also implements an internal control system that aims to identify the risk associated with the daily operations as well as system risk within the bank.

#### Code of Conduct

To maintain and enhance our professional ethics, both management and employees are required to perform their work diligently, genuinely and transparently, and most importantly to put the enthusiasm of the bank as a priority. CAB's codes of ethics are as follows, which our management and employees have acknowledged and followed:

Treat customers fairly, honestly and impartially, and they are not allowed to get any gifts, commissions, or any valuable stuff from customers because gifts or entertainment can be a threat to an independent mind.

Staff must not engage in any business activity that conflicts with the interest of the bank.

Staff should not misuse their position in the bank for personal benefits.

Confidentiality, staff should not use confidential information about a client for personal gain.

#### Compliance

CAB has an independent compliance function which is mainly handled by Compliance Department.

Compliance Department permanently reviews and obtains the updates from the audit regularly regarding compliance matters which affect the bank. Likewise, they review non-compliance issues raised by regulatory agencies and the National Bank of Cambodia and the rectification of those issues. Moreover, reviewing the effectiveness of the system by monitoring compliance with laws and regulations and the results of the follow-up of any instances of non-compliance is made regularly.

Regarding AML/CFT, the board established an ongoing process for identifying, evaluating, managing and preventing the significant risks. The bank has AML policies and standards approved by the board. The policies and standards specify roles, responsibilities and effective framework for AML/CFT which are mainly implemented by Compliance Department. Moreover, a member of the senior management was awarded the widely recognized Certified Anti-Money Laundering Specialist (CAMS) credential by the Association of Certified Anti-Money Laundering Specialists (ACAMS), the world's leading organization of professionals in the anti-money laundering field. This assures our bank and payment partners that they are working with a team equipped with the essential knowledge and background in anti-money laundering.

#### **REPORT OF THE BOARD OF DIRECTORS**

In 2022, the board had four meetings which were held in January, April, July and October at CAB's head office.

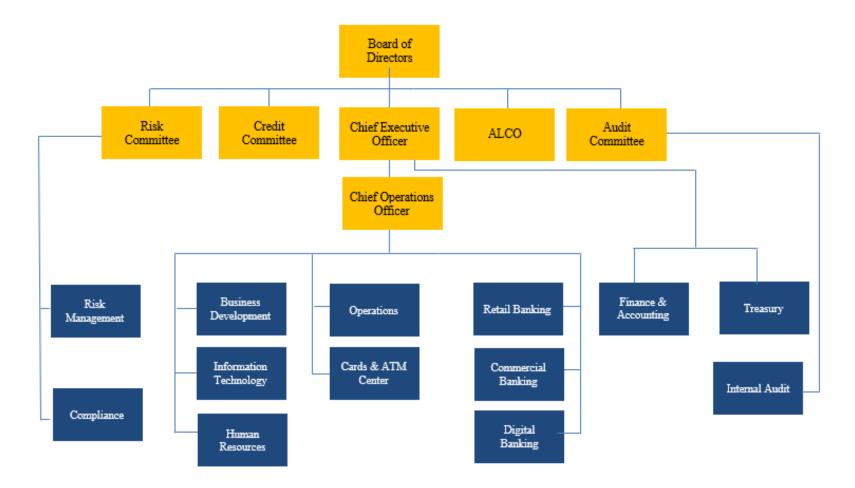
#### **PRINCIPAL ACTIVITIES IN 2022**

The board had discussed and approved the following matters:

- Investment on a new Core Banking System, Oracle Flexcube and its maintenances
- eKYC, Mobile App that allow all customers can open instant accounts online
- SWIFT (Bottomline)\_Customer Security Program
- Bakong System (NBC)\_ Next-Generation Mobile Payments and Banking
- Target top Deposits and Loans by Branches (KPI setting up)
- Change members of Risk Management Committee and Nomination & Remuneration Committee
- Approval of Business Plan 2021 with total assets growth, and increased net profit.

- Develop channels of service and application of modern technologies.
- Approved updated AML-CFT Policy (English Version), complied with AML-CFT law of the Royal Government of Cambodia and for all correspondent banks oversea.
- Use 4D system for more enhancement of customer Due Diligence

#### LEADERSHIP



### **Financial Performance**

The directors hereby submit the report and the audited financial statements of Cambodia Asia Bank Limited ("the Bank") for the financial year ended 31 December 2022.

#### DIRECTORS

The names of directors of the Bank who served during the financial year and up to the date of this report are as follows: -

Va Dalot	Chairperson
Wong Tow Fock	Director and CEO
Top Ratheanin	Director
Chan Peng Leong	Independent Director
Rouer Jerome	Independent Director

#### DIRECTORS' RESPONSIBILITY IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for the financial statements of the Bank to be properly drawn up so as to give a true and fair view of the financial position of the Bank as at 31 December 2022 and of its financial performance and cash flows for the financial year then ended. In the preparation of these financial statements, the directors are required to:

- (i) adopt appropriate accounting policies in compliance with Cambodian International Financial Reporting Standards ("CIFRSs") which are supported by reasonable and appropriate judgments and estimates and then apply them consistently;
- (ii) comply with the disclosure requirements CIFRSs, if there have been any departures in the interest of true and fair presentation, ensure that these have been appropriately disclosed, explained and quantified in the financial statements;
- maintain adequate accounting records and an effective system of internal controls; (iii)
- (iv) prepare the financial statements on a going concern basis unless it is inappropriate to assume that the Bank will continue its operations in the foreseeable future; and
- (v) control and direct effectively the Bank in all material decisions affecting its operations and performance and ascertain that such decisions and/or instructions have been properly reflected in the financial statements.

The directors confirm that the Bank has complied with the above requirements in preparing the financial statements of the Bank.

#### STATEMENT BY DIRECTORS

In the opinion of the directors, the accompanying financial statements of the Bank are drawn up in accordance with CIFRSs so as to give a true and fair view of the financial position of the Bank as at 31 December 2022 and of the results of its operations and its cash flows for the year then ended.

#### PREPARATION OF THE FINANCIAL STATEMENTS

In the preparation of the financial statements, the directors have taken account of the following matters:-

- (i) all material transfers to or from reserves or provisions during the financial year are disclosed in the financial statements;
- (ii) adequate allowance for impairment losses on receivables and other current and non-current assets, if required, has been made;
- (iii) known bad debts had been written off, if any;
- (iv) existing methods of valuation of assets or liabilities is not misleading or inappropriate;
- (v) there are no known circumstances that would render any amount stated in the financial statements to be misleading;
- (vi) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Bank for the financial year in which this report is made;
- (vii) the results of the operations of the Bank during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature;
- (viii) no contingent or other liability of the Bank has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Bank to meet its obligations when they fall due.

# **APPROVAL OF THE FINANCIAL STATEMENTS**

The directors hereby approve the accompanying financial statements which give a true and fair view of the financial position of the Bank as at 31 December 2022, its financial performance and cash flows for the financial year then ended in accordance with CIFRSs.

Wong Tow Fock Director & CEO

# **REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

# Opinion

We have audited the financial statements of Cambodia Asia Bank Limited. ("the Bank") which comprise the statement of financial position of the Bank as at 31 December 2022, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the financial year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 6 to 64.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Bank as at 31 December 2022, and of its financial performance and its cash flows for the financial year then ended in accordance with Cambodian International Financial Reporting Standards ("CIFRSs").

## **Basis of Opinion**

We conducted our audit in accordance with Cambodian International Standards on Auditing ("CISA"). Our responsibilities under those standards are further described in *the Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Independence and Other Ethical Responsibilities

We are independent of the Bank in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in the Kingdom of Cambodia, and we have fulfilled our other ethical responsibilities in accordance with these requirements and IESBA Code.

## Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Bank are responsible for the other information. The other information comprises the Directors' Report, but does not include the financial statements of the Bank and our auditors' report thereon.

Our opinion on the financial statements of the Bank does not cover the Directors' Report and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Bank, our responsibility is to read the Directors' Report and, in doing so, consider whether the Directors' Report is materially inconsistent with the financial statements of the Bank or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the Directors' Report, we are required to report that fact. We have nothing to report in this regard.

#### **Responsibilities of Directors for the Financial Statements**

The directors of the Bank are responsible for the preparation of financial statements that give a true and fair view in accordance with CIFRSs. The directors are also responsible for such internal controls as the directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Bank, the directors are responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accountingg unless the directors either intend to liquidate the Bank or to cease operations, or have no realistic alternative but to do so.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Bank as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with CISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As a part of an audit in accordance with CISA, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:-

- identify and assess the risks of material misstatement of the financial statements of the Bank, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

# Auditors' Responsibilities for the Audit of the Financial Statements (Cont'd)

- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Bank or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements of the Bank, including the disclosures, and whether the financial statements of the Bank represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## **Other Matters**

Our audit was conducted for the purpose of forming an opinion on the financial statements denominated in the functional currency of United States Dollar ("USD"). The translation of the financial statements from USD into Khmer Riel ("KHR") using the closing and average rates as at 31 December 2022 and for the year then ended, respectively, is presented for the purpose of additional analysis and it does not form an integral part of the audited financial statements. The translation has not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express any opinion on it.

Crowe (KH) Co., Ltd



**Onn Kien Hoe** 

Director

	Note	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
ASSETS					
Cash on hand	5	72,122,673	73,059,053	296,929,045	297,642,582
Deposits and placements with financial institutions	6	30,184,682	18,507,031	124,270,336	75,397,644
Deposits with National Bank of Cambodia ("NBC")	7	4,890,516	1,814,168	20,134,254	7,390,920
Loans and advances	8	77,245,248	73,863,335	318,018,686	300,919,227
Investments	9	1,825,588	1,825,588	7,515,946	7,437,446
Other assets	10	3,222,863	3,223,200	13,268,527	13,131,317
Statutory deposits with NBC	11	16,803,679	19,304,210	69,180,746	78,645,351
Intangible assets	12	1,303,147	-	5,365,056	-
Right-of-use assets	13	369,943	460,318	1,523,055	1,875,336
Equipment	14	1,456,144	2,761,737	5,994,945	11,251,317
Defferred tax assets	25(b)	69,884	-	287,712	-
TOTAL ASSETS		209,494,367	194,818,640	862,488,308	793,691,140
LIABILITIES	_				
Deposits from customers and financial institutions	15	117,682,435	104,266,269	484,498,585	424,780,780
Other liabilities	16	4,646,060	3,844,772	19,127,829	15,663,601
Lease liabilities	17	411,526	522,098	1,694,253	2,127,027
Income tax payable	25(a)	17,397	8,093	71,623	32,971
Deferred tax liabilities	25(b)	-	159,887	-	651,380
TOTAL LIABILITIES	_	122,757,418	108,801,119	505,392,290	443,255,759
EQUITY	_				
Share capital	18	75,000,000	75,000,000	300,000,000	300,000,000
Retained earnings	19	11,277,168	10,689,050	45,890,853	43,491,154
Regulatory reserve		459,781	328,471	1,881,341	1,340,738
Translation reserve		,	-	9,323,824	5,603,489
TOTAL EQUITY		86,736,949	86,017,521	357,096,018	350,435,381
TOTAL LIABILITIES AND EQUITY	L	209,494,367	194,818,640	862,488,308	793,691,140

	Note	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
INTEREST INCOME	20	7,794,786	6,466,071	31,857,290	26,342,773
INTEREST EXPENSE		(4,469,137)	(4,061,406)	(18,265,363)	(16,546,168)
NET INCOME		3,325,649	2,404,665	13,591,927	9,796,605
NON-INTEREST INCOME		4,101,916	2,353,954	16,764,531	9,590,009
PERSONNEL COSTS	21	(3,465,553)	(2,949,706)	(14,163,715)	(12,017,102)
DEPRECIATION AND AMORTISATION	22	(820,812)	(716,404)	(3,354,658)	(2,918,629)
ADMINISTRATION AND GENERAL EXPENSES	23	(2,387,381)	(1,899,326)	(9,757,227)	(7,737,855)
OPERATING PROFIT/(LOSS) BEFORE IMPAIRMENT LOSSES		753,819	(806,817)	3,080,858	(3,286,972)
LOSS ALLOWANCE FOR EXPECTED CREDIT LOSSES ("ECL")	24	(128,475)	(135,752)	(525,077)	(553,054)
PROFIT/(LOSS) BEFORE TAX		625,344	(942,569)	2,555,781	(3,840,026)
INCOME TAX EXPENSE	25(a)	94,084	(33,020)	384,521	(134,523)
PROFIT/(LOSS) AFTER TAX		719,428	(975,589)	2,940,302	(3,974,549)
OTHER COMPREHENSIVE INCOME		-	-	-	-
TOTAL COMPREHENSIVE INCOME/(EXPENSE) FOR THE FINANCIAL YEAR		719,428	(975,589)	2,940,302	(3,974,549)

	Note	Share Capital USD	Regulatory Reserve	Retained Earnings USD	<b>Total</b> USD
Balance at 1.1.2021		75,000,000	423,941	11,569,169	86,993,110
Total comprehensive expense for the financial year		-	-	(975,589)	(975,589)
Transfer to regulatory reserve		-	(95,470)	95,470	-
Balance at 31.12.2021/1.1.2022		75,000,000	328,471	10,689,050	86,017,521
Total comprehensive income for the financial year		-	-	719,428	719,428
Transfer		-	131,310	(131,310)	-
Balance at 31.12.2022		75,000,000	459,781	11,277,168	86,736,949

	Note	Share Capital KHR'000	Regulatory Reserve KHR'000	Retained Earnings KHR'000	Translation reserve KHR'000	<b>Total</b> KHR'000
Balance at 1.1.2021		300,000,000	1,729,683	47,076,758	3,080,688	351,887,129
Total comprehensive expense for the financial year		-	-	(3,974,549)		- (3,974,549)
Transfer to regulatory reserve		-	(388,945)	388,945	-	-
Translation difference		-	-	-	2,522,801	2,522,801
Balance at 31.12.2021/1.1.2022		300,000,000	1,340,738	43,491,154	5,603,489	350,435,381
Total comprehensive income for the financial year		-	-	2,940,302		- 2,940,302
Transfer		-	540,603	(540,603)		
Translation difference		-	-		- 3,720,335	3,720,335
Balance at 31.12.2022		300,000,000	1,881,341	45,890,853	9,323,824	357,096,018

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	Note	2022 USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
CASH FLOWS FROM OPERATING ACTIVITIES Profit/(Loss) before tax		625,344	(942,569)	2,555,781	(3,840,026)
Adjustments for:- Loss allowance for ECL Depreciation and amortisation Dividends on equity securities Interest expense Right-of-use assets derecognized/remeasured Lease liability derecognised Interest expenses from lease liability	24 22 13 17	128,475 820,812 (19,604) 4,469,137 (3,564) 3,564 36,989	135,752 716,404 (19,430) 4,061,406 247 - 48,247	525,077 3,354,658 (80,122) 18,265,363 (14,566) 14,566 151,174	553,054 2,918,629 (79,158) 16,546,168 1,006 - 196,558
Operating profit before working capital changes Working capital changes: - loans and advances - other assets - statutory deposits with NBC - deposits from customers and financial institutions - other liabilities		6,061,153 (3,512,100) 337 2,500,531 13,416,166 (30,598)	3,728,553 (14,896,031) 685,340 (26,088) 8,588,418 (4,966,209)	24,771,931 (14,353,953) 1,377 10,219,669 54,831,870 (125,054)	15,190,123 (60,686,430) 2,792,075 (106,284) 34,989,215 (20,232,335)
CASH FLOWS FROM/(FOR) OPERATION Interest paid Income tax paid NET CASH FROM/(FOR) OPERATING ACTIVITIES		18,435,489 (3,637,251) (126,383) 14,671,855	(6,886,017) (7,275,796) (809,651) (15,019,711)	75,345,840 (14,865,445) (516,527) 59,963,868	(28,053,636) (29,641,593) (3,298,518) (61,190,305)

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	Note	2022 USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
CASH FLOWS FROM/(FOR) INVESTING ACTIVITIES Purchase of intangible assets	12 14	(17,780)	(2.022.450)	(73,201)	-
Purchase of equipment Proceeds from disposal of equipment Dividends received	14	(435,083) - 19,604	(2,022,456) 550 19,430	(1,791,236) - 80,122	(8,239,486) 2,241 79,158
(Placement)/Withdrawal of fixed deposits		(9,506,609)	4,956,961	(38,853,511)	20,194,659
NET CASH (FOR)/ FROM INVESTING ACTIVITIES		(9,939,868)	2,954,485	(40,637,826)	12,036,572
CASH FLOWS FOR FINANCING ACTIVITIES					
Payment of lease liabilities Payment on interest expense of	17	(385,700)	(467,999)	(1,587,927)	(1,906,628)
lease liabilities		(36,989)	(48,247)	(151,174)	(196,558)
NET CASH FOR FINANCING ACTIVITIES		(422,689)	(516,246)	(1,739,101)	(2,103,186)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		4,309,298	(12,533,225)	17,586,941	(51,060,361)
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		92,964,310	105,497,535	378,736,599	426,737,529
EFFECT OF CURRENCY TRANSLATION		-	-	4,151,904	3,059,431
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	27	97,273,608	92,964,310	400,475,444	378,736,599

# 1. **GENERAL INFORMATION**

Cambodia Asia Bank Limited ("the Bank") is a Private Limited Company incorporated in the Kingdom of Cambodia that obtained its banking license from the National Bank of Cambodia ("NBC") on 29 April 1992.

On 28 February 2002, the Bank fulfilled the minimum share capital requirements of USD13 million stipulated by the National Bank of Cambodia for a commercial bank and since 2010 the Bank had fulfilled the new minimum capital requirement of USD36.5 million. On 25 November 2006, the Bank was granted a permanent banking license No. 10 by the NBC.

Registered office:	#75C 036, Preah Sihanouk Boulevard, Khan 7 Makara, Phnom Penh.	Sangkat Veal Vong,
Principle place of business:	#75C 036, Preah Sihanouk Boulevard, Khan 7 Makara, Phnom Penh.	Sangkat Veal Vong,

The financial statements were authorised for issue by the directors on 30 March 2023.

# 2. PRINCIPAL ACTIVITIES

The principal activities of the Bank comprise the operations of core banking business and the provision of related financial services in Cambodia.

There were no changes in the nature of the principal activities during the year.

# 3. BASIS OF PREPARATION

The financial statements of the Bank are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with Cambodian International Financial Reporting Standards ("CIFRSs").

## 3. BASIS OF PREPARATION (CONT'D)

#### (a) Standards and interpretations that are effective for the current financial year

During the current financial year, the Bank has adopted the following new accounting standards and interpretations:-

CIFRSs and/or IC Interpretations (Including The Consequential Amendments) Amendments to CIAS 16: Property, Plant and Equipment – Proceeds before Intended Use

Amendments to CIFRS 3: Reference to the Conceptual Framework

Annual Improvements to CIFRS Standards 2018 - 2020 Cycle

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) did not have any material impact on the Bank's financial statements.

## (b) New Accounting Standards for Application in Future Periods

The Bank has not applied in advance the following accounting standards and/or interpretation(s) (including the consequential amendments, if any) that have been issued by the National Accounting Council ("NAC") but are not yet effective for the current financial year:-

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Bank upon their initial application.

CIFRSs and/or IC Interpretations (Including The Consequential Amendments)	Effective Date
CIFRS 17 Insurance Contracts	1 January 2023
Amendments to CIAS 1: Disclosure of Accounting Policies	1 January 2023
Amendments to CIAS 1: Classification of Liabilities as Current or Non-current	1 January 2024
Amendments to CIAS 1: Non-current Liabilities with Covenants	1 January 2024
Amendments to CIFRS 17 Insurance Contracts	1 January 2023
Amendment to CIFRS 17: Initial Application of CIFRS 17 and CIFRS 9 – Comparative Information	1 January 2023
Amendments to CIAS 8: Definition of Accounting Estimates	1 January 2023
Amendments to CIAS 12: Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023
Amendments to CIFRS 16: Lease Liability in a Sale and Leasebac	1 January 2024
Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

# 3. BASIS OF PREPARATION (CONT'D)

## (b) New Accounting Standards for Application in Future Periods (Cont'd)

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the

financial statements of the Bank upon their initial application.

# 4. SIGNIFICANT ACCOUNTING POLICIES

#### 4.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

## Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

#### (a) Impairment of Loan and Advances

The loss allowances for loan to customer are based on assumptions about risk of default and expected loss rates. The Bank uses judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions as well as forward-looking estimates at the end of each reporting period.

## (b) Income Tax

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Bank recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made.

The principal accounting policies adopted in the preparation of the financial statements are set out below. These accounting policies have been consistently applied by the Bank during the year.

## Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying the Bank's accounting policies which will have a significant effect on the amounts recognised in the financial statements

# 4.2 FUNCTIONAL AND FOREIGN CURRENCIES

#### (a) Functional and Presentation Currency

The financial statements of the Bank are presented in the currency of the primary economic environment in which the Bank operates, which is the functional currency.

The financial statements are presented in US dollar ("USD"), which is the Bank's functional and presentation currency.

For the sole regulatory purpose of complying with the National Bank of Cambodia's Prakas No. B7-07-164 dated 13 December 2007, a translation to Khmer Riel ("KHR") is provided for the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity, the statement of cash flows and the notes to the financial statements as of and for the year ended 31 December 2022 using the official rates of exchange published by the National Bank of Cambodia as at the reporting dates. Such translation amounts are unaudited and should not be construed as representations that the USD amounts represent, or have been or could be, converted into Khmer Riel at that or any other rate. Amounts in these financial statements expressed in Khmer Riel are translations of US Dollars amounts at rates set by the National Bank of Cambodia.

The financial statements are presented in KHR based on the following applicable exchange rates per USD1:

	2022	2021
Closing rate	4,117	4,074
Average rate for the year	4,087	4,074

Amounts in the financial statements have been rounded off to the nearest dollar and nearest thousand for USD and KHR amounts, respectively.

#### (b) Foreign Currencies Transactions and Balances

Transactions in currencies other than the Bank's functional currency (foreign currencies) are recorded in the functional currency using the exchange rates prevailing at the date of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are translated at the rates prevailing at the end of each reporting period. Non-monetary items carried at the fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in the terms of historical cost in a foreign currency are not translated.

## 4.3 EQUIPMENT

All items of equipment are initially measured at cost. Cost includes expenditures that are directly attributable to the acquisition of the asset and other cost directly attributable to bringing the asset to working condition for its intended use.

Subsequent to initial recognition, equipment is stated at cost less accumulated depreciation and any impairment losses.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of day-to-day servicing of equipment are recognised in profit or loss as incurred.

Depreciation of equipment are charged to profit or loss and is calculated under the straight-line method and declining balance method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates used for this purpose are:-

Computer and IT equipment	50%
Office equipment and furniture and fixtures	25%
ATM machines	12.5%
Motor vehicles	25%
Leasehold improvement	25%
Work in progress	0%

The residual values, useful lives and depreciation method are reviewed at the end of each reporting period to ensure that the amounts, method and periods of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the terms of equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Bank and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Bank is obligated to incur when the asset is acquired, if applicable.

An item of equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in profit or loss.

#### 4.4 INTANGIBLE ASSETS

Intangible assets represent the initial costs incurred in obtaining computer software.

Following initial recognition, intangible assets are stated at cost less accumulated amortisation and any accumulated impairment losses.

Intangible assets are assessed to have finite useful lives and are amortised over the license period using declining balance method. The intangible assets are also assessed for impairment whenever there is an indication that they may be impaired. The amortisation period and method are reviewed at least at the end of each reporting period.

Intangible assets are amortised as below:

Computer software Core banking

50% 10%

## 4.5 FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised in the statements of financial position when the Bank has become a party to the contractual provisions of the instruments.

Financial instruments are classified as financial assets, financial liabilities or equity instruments in accordance with the substance of the contractual arrangement and their definitions in CIAS 32. Interest, dividends, gains and losses relating to a financial instrument classified as a liability are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Bank has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value (other than trade receivables without significant financing component which are measured at transaction price as defined in CIFRS 15 – Revenue from Contracts with Customers at inception). Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/deducted from the fair value on initial recognition, as appropriate. Transaction costs on the financial instrument at fair value through profit or loss are recognised immediately in profit or loss.

Financial instruments recognised in the statements of financial position are disclosed in the individual policy statement associated with each item.

#### 4.5 FINANCIAL INSTRUMENTS (CONT'D)

#### (a) Financial assets

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value through profit or loss, or other comprehensive income, depending on the classification of the financial assets.

#### Debt instrument

(i) Amortised cost

The financial asset is held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest. Interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset. When the asset has subsequently become credit-impaired, the interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts), excluding ECL, through the expected life of the financial asset or a shorter period (where appropriate).

(ii) Fair Value through Other Comprehensive Income

The financial asset is held for both collecting contractual cash flows and selling the financial asset, where the asset's cash flows represent solely payments of principal and interest. Movements in the carrying amount are taken through other comprehensive income and accumulated in the fair value reserve, except for the recognition of impairment, interest income and foreign exchange difference which are recognised directly in profit or loss. Interest income is calculated using the effective interest rate method.

(iii) Fair Value through Profit or Loss

All other financial assets that do not meet the criteria for amortised cost or fair value through other comprehensive income are measured at fair value through profit or loss.

The Bank reclassifies debt instruments when and only when its business model for managing those assets change.

#### 4.5 FINANCIAL INSTRUMENTS (CONT'D)

#### (a) Financial assets (Cont'd)

#### Equity Investment

All equity investments are subsequent measured at fair value with gains and losses recognised in profit or loss except where the Bank has elected to present the subsequent changes in fair value in other comprehensive income and accumulated in the fair value reserve at initial recognition.

The designation at fair value through other comprehensive income is not permitted if the equity investment is either held for trading or is designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise.

Dividend income from this category of financial assets is recognised in profit or loss when the Bank's right to receive payment is established unless the dividends clearly represent a recovery of part of the cost of the equity investments.

## (b) Financial liabilities

(i) Financial Liabilities at Fair Value through Profit or Loss

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. The changes in fair value of these financial liabilities are recognised in profit or loss.

(ii) Other Financial Liabilities

Other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts), through the expected life of the financial liability or a shorter period (where appropriate).

## 4.5 FINANCIAL INSTRUMENTS (CONT'D)

## (c) Equity Instruments

Equity instruments classified as equity are measured initially at cost and are not remeasured subsequently.

Ordinary shares are classified as equity and recorded at the proceeds received, net of directly attributable transaction costs.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

## (d) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. On derecognition of a financial asset measured at amortised cost, the difference between the carrying amount of the asset and the sum of the consideration received and receivable is recognised in profit or loss. In addition, on derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity to profit or loss. In contrast, there is no subsequent reclassification of the fair value reserve to profit or loss following the derecognition of an equity investment.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

## 4.6 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits, and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less.

## 4.7 STATUTORY DEPOSITS WITH NATIONAL BANK OF CAMBODIA

Statutory deposits represent mandatory reserve deposits and cash maintained with the National Bank of Cambodia in compliance with the Law on Banking and Financial Institutions ("LBFI") and are not available to finance the Bank's day to day operations and hence are not considered as part of cash and cash equivalents for the purpose of cash flow statement.

## 4.8 IMPAIRMENT

#### (a) Impairment of Financial Assets

The Bank recognises a loss allowance for expected credit losses ("ECL") on investments in debt instruments that are measured at amortised cost and at fair value through other comprehensive income.

The ECL is estimated as the difference between all contractual cash flows that are due to the Bank in accordance with the contract and all the cash flows that the Bank expects to receive, discounted at the original effective interest rate.

12-month ECL are the portion of lifetime ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which 12-month ECL are recognised are referred to as 'Stage 1 financial instruments'. Financial instruments allocated to Stage 1 have not undergone a significant increase in credit risk since initial recognition and are not credit-impaired.

Lifetime ECL are the ECL that result from all possible default events over the expected life of the financial instrument or the maximum contractual period of exposure. Financial instruments for which lifetime ECL are recognised but that are not credit-impaired are referred to as 'Stage 2 financial instruments'. Financial instruments allocated to Stage 2 are those that have experienced a significant increase in credit risk since initial recognition but are not credit-impaired.

Financial instruments for which lifetime ECL are recognised and that are creditimpaired are referred to as 'Stage 3 financial instruments'.

The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. The Bank recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Bank measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

The Bank recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at fair value through other comprehensive income, for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve, and does not reduce the carrying amount of the financial asset in the statement of financial position.

## 4.8 IMPAIRMENT (CONT'D)

#### (h) Impairment of Financial Assets (Cont'd)

#### Regulatory Provision for Loans and Advances

On 1 December 2017, the NBC issued Prakas No. B7-017-344 on Credit Risk Grading and Impairment Provisioning which effectively repealed Prakas No. B7-09-074 on Asset Classification and Provisioning effective from the date of its issue. The Prakas requires banks and financial institutions to classify their loan portfolio into five classes. The NBC subsequently issued Circular No. B7-018-001 dated 16 February 2018 to clarify the mandatory level of general and specific allowance to be provided based on the loans and advances classification as follows:-

Regulatory

Classification	Number of days past due	Provision
Short term loans (less than or equal one year):-		
Normal/Standard	0 to 14 days	1%
Special mention	15 days to 30 days	3%
Substandard	31 days to 60 days	20%
Doubtful	61 days to 90 days	50%
Loss	From 91 days	100%
Long term loans (more than one year):-		
Normal/Standard	0 to 29 days	1%
Special mention	30 days to 89 days	3%
Substandard	90 days to 179 days	20%
Doubtful	180 days to 359 days	50%
Loss	From 360 days	100%

The regulatory provision applies to all on and off-balance sheet facilities of banks and financial institutions. Loans and advances classified as substandard, doubtful or loss are considered as non-performing loans.

The Prakas also requires the comparison of the regulatory provision with the impairment provision determined based on CIFRS. In case the regulatory provision calculated in accordance with Prakas is lower than ECL determined based on CIFRS, the Bank shall recognise the ECL calculated in accordance with CIFRS. In the case the regulatory provision is higher than ECL, the Bank shall recognise the ECL in accordance with CIFRS and transfer the difference from retained earnings into regulatory reserve. The Bank has presented the regulatory reserve in the statement of changes in equity.

An uncollectible loan or portion of a loan classified as bad is written off after taking into consideration the realizable value of the collateral, if any when in the judgment of the management, there is no prospect of recovery. Recoveries on loans previously written off are disclosed as other income in the statement of profit or loss.

## 4.8 IMPAIRMENT (CONT'D)

## (b) Impairment of Non-financial Assets

The carrying values of assets, other than those to which CIAS 36 - Impairment of Assets does not apply, are reviewed at the end of each reporting period for impairment when an annual impairment assessment is compulsory or there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of an asset is the higher of the asset's fair value less costs to sell and its value-in-use, which is measured by reference to discounted future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where it is not possible to estimate the recoverable amount of an individual asset, the Bank determines the recoverable amount of the cashgenerating unit to which the asset belongs.

An impairment loss is recognised in profit or loss immediately.

When there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately.

## 4.9 PROVISIONS

Provisions are recognised when the Bank has a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount can be made. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the provision is the present value of the estimated expenditure required to settle the obligation. The discount rate shall be a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as interest expense in profit or loss.

## 4.10 EMPLOYEE BENEFITS

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

## 4.11 INCOME TAXES

## (a) Current Tax

Current tax assets and liabilities are expected amount of income tax recoverable or payable to the taxation authorities.

Current taxes are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss (either in other comprehensive income or directly in equity).

## (b) Deferred Tax (Cont'd)

Deferred tax is recognised using the liability method for temporary differences other than those that arise from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Current and deferred tax items are recognised in correlation to the underlying transactions either in profit or loss, other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill or negative goodwill.

Current tax assets and liabilities or deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity (or on different tax entities but they intend to settle current tax assets and liabilities on a net basis) and the same taxation authority.

## 4.12 BORROWING COSTS

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

## 4.13 LEASES

The Bank assesses whether a contract is or contains a lease, at inception of the contract. The Bank recognises a right-of-use asset and corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for low-value assets and short-term leases with 12 months or less. For these leases, the Bank recognises the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The Bank recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use assets and the associated lease liabilities are presented as a separate line item in the statement of financial position.

The right-of-use asset is initially measured at cost. Cost includes the initial amount of the corresponding lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, less any incentives received.

The right-of-use asset is subsequently measured at cost less accumulated depreciation and any impairment losses, and adjustment for any remeasurement of the lease liability. The depreciation starts from the commencement date of the lease. If the lease transfers ownership of the underlying asset to the Bank or the cost of the right-of-use asset reflects that the Bank expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. Otherwise, the Bank depreciates the right-of-use asset to the earlier of the end of the useful life of the right-ofuse asset or the end of the lease term. The estimated useful lives of the right-of-use assets are determined on the same basis as those plant and equipment.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Bank uses its incremental borrowing rate.

The lease liability is subsequently measured at amortised cost using the effective interest method. It is remeasured when there is a change in the future lease payments (other than lease modification that is not accounted for as a separate lease) with the corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recognised in profit or loss if the carrying amount has been reduced to zero.

# 4.14 OTHER CREDIT RELATED COMMITMENTS

In the normal course of business, the Bank enter into other credit related commitments including loan commitments, letters of credit and guarantees. The accounting policy and regulatory provision followed the National Bank of Cambodia's Prakas No. B7-017-344 and Circular No. B7-018-001 Sor Ror Chor Nor in Note 4.8(a) above.

#### 4.15 FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For non-financial asset, the fair value measurement takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:-

- Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;
- Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

#### 4.16 REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is measured based on the consideration specified in a contract with a customer in exchange for transferring services to a customer net of sales and service tax, returns, rebates and discounts. The Bank recognises revenue when (or as) it transfers control over a service to customer. Depending on the substance of the contract, revenue is recognised when the performance obligation is satisfied, which may be at a point in time or over time.

#### (a) Net Interest Income

Interest income and expenses relating to financial instruments measured at amortized cost are recognised in the profit and loss account using the effective interest rate method (EIR). The EIR is the rate that ensures the discounted value of estimated future cash flows through the expected life of the financial asset. The EIR measurement should take into accounts, if significant, all fees and commissions received or paid that are an integral part of the EIR of the contract and transaction costs.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of non-credit impaired financial assets (i.e. at the amortized cost of the financial asset before adjusting for any expected credit loss provision), except for:

- Purchased or originated credit-impaired financial assets ('POCI'), for which the original credit-adjusted EIR is applied to the amortized cost of the financial assets.
- Financial assets that are not 'POCI' but have subsequently become credit-impaired (or 'stage 3'), for which interest income is calculated by applying the EIR to their amortized cost (i.e. the gross carrying amount less the expected credit loss provision).

Interest expenses are recognised by applying the effective interest rate to the gross carrying amount of financial liabilities.

(b) Fee and commission income

Loan arrangement fee and commissions are recognised based on the occurrence when the service has been provided and consideration received.

Commitment fees and guarantee fees on services and facilities extended to customers are recognised as income based on time apportionment.

Service charges and processing fees are recognised as income when the loan is disbursed.

# 5. CASH ON HAND

	31.12.2022	<b>31.12.2021</b>	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
US Dollar	71,415,748	72,405,273	294,018,635	294,979,082
Khmer Riel	555,993	546,312	2,289,023	2,225,675
Other	150,932	107,468	621,387	437,825
	72,122,673	73,059,053	296,929,045	297,642,582

# 6. DEPOSITS AND PLACEMENTS WITH FINANCIAL INSTITUTIONS

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
In Cambodia:- Current accounts Saving accounts	1,244,344 227,673	761,795 81,717	5,122,964 937,331	3,103,553 332,915
Term deposits	26,274,395	15,668,421	108,171,684	63,833,147
Outside Cambodia:-	27,746,412	16,511,933	114,231,979	67,269,615
Current accounts	2,439,283	1,997,823	10,042,528	8,139,131
Gross amount Less: Loss allowance for ECL	30,185,695 (1,013)	18,509,756 (2,725)	124,274,507 (4,171)	75,408,746 (11,102)
Total	30,184,682	18,507,031	124,270,336	75,397,644

The movements in the loss allowance for ECL are as follows:-

	12-month ECL (Stage 1) USD	<b>Total</b> USD	12-month ECL (Stage 1) KHR'000	<b>Total</b> KHR'000
In Cambodia:-				
At 1 January 2021	(1,681)	(1,681)	(6,800)	(6,800)
Net remeasurement of allowances	(1,044)	(1,044)	(4,254)	(4,254)
Translation difference	-	-	(48)	(48)
At 31 December 2021/1 January 2022	(2,725)	(2,725)	(11,102)	(11,102)
Net remeasurement of allowances	1,712	1,712	6,997	6,997
Translation difference	-	-	(66)	(66)
At 31 December 2022	(1,013)	(1,013)	(4,171)	(4,171)

The savings and time deposits are with financial institutions.

# 6. DEPOSITS AND PLACEMENTS WITH FINANCIAL INSTITUTIONS (CONT'D)

The above amounts are analysed as follows:-

	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
a)By maturity:- Within 1 month	8 011 200	0.044.005	26 607 022	11 575 500
More than 1 to 3 months	8,911,300 11,349,119	2,841,335 15,249,754	36,687,822 46,724,323	11,575,599 62,127,498
More than 3 to 12 months	9,925,276	418,667	40,862,362	1,705,649
	30,185,695	18,509,756	124,274,507	75,408,746
b)By currency:-				
Khmer Riels	245,918	51,545	1,012,444	209,994
US Dollars Others	29,395,869 543,908	18,076,709 381,502	121,022,793 2,239,270	73,644,513 1,554,239
Others	545,500	301,302	2,203,210	1,004,200
	30,185,695	18,509,756	124,274,507	75,408,746
c)By interest rate (per annum):-				
Saving accounts Term deposits	0% to 1% 1.5% to 6.35%	0% to 1% 1.5% to 5.50%	0% to 1% 1.5% to 6.35%	0% to 1% 1.5% to 5.50%

# 7. DEPOSITS WITH NBC

	31.12.2022	<b>31.12.2021</b>	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
Current accounts	4,890,516	1,340,530	20,134,254	5,461,319
Fixed deposit accounts	-	473,638		1,929,601
	4,890,516	1,814,168	20,134,254	7,390,920

# 8. LOANS AND ADVANCES

	31.12.2022	<b>31.12.2021</b>	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
Short term	4,889,470	2,421,268	20,129,948	9,864,246
	73,873,879	72,827,569	304,138,760	296,699,516
Gross loans and advances at amortised cost Add: Accrued interest	78,763,349	75,248,837	324,268,708	306,563,762
receivable	547,553	549,963	2,254,276	2,240,549
Less: Loss allowance for ECL	(2,065,654)	(1,935,465)	(8,504,298)	(7,885,084)
Net loans and advances at amortised cost	77,245,248	73,863,335	318,018,686	300,919,227

The movements in the allowance for ECL are as follows:-

	12-month ECL (Stage 1) USD	Lifetime ECL - not credit impaired (Stage 2) USD	Lifetime ECL - credit impaired (Stage 3) USD	<b>Total</b> USD
At 1 January 2021	552,262	27,502	1,220,995	1,800,759
Changes in ECL due to transferred within stages:- Transferred to Stage 1	(35,156)	23,871	11,285	_
Transferred to Stage 2	(33, 130) 759	(3,444)	2,685	-
Transferred to Stage 3	235,999	-	(235,999)	-
Net remeasurement of allowances New financial assets originated or	(265,317)	55,431	195,576	(14,310)
purchased Financial assets that have been	756,570	9,984	79,188	845,742
derecognised during the period	(178,815)	(23,865)	(494,046)	(696,726)
At 31 December 2021/1 January 2022	1,066,302	89,479	779,684	1,935,465
Changes in ECL due to transferred within stages:-				
Transferred to Stage 1	(208,067)	13,308	22,238	(172,521)
Transferred to Stage 2	(13,308)	(444)	78,895	65,143
Transferred to Stage 3	(22,238)	(78,895)	4,641	(96,492)
Net remeasurement of allowances New financial assets originated or	22,357	14,953	440,914	478,224
purchased Financial assets that have been	574,228	26,272	-	600,500
derecognised during the period	(287,842)	(6,547)	(450,276)	(744,665)
At 31 December 2022	1,131,432	58,126	876,096	2,065,654

# 8. LOANS AND ADVANCES (CONT'D)

	12-month ECL (Stage 1) KHR'000	Lifetime ECL - not credit impaired (Stage 2) KHR'000	Lifetime ECL - credit impaired (Stage 3) KHR'000	<b>Total</b> KHR'000
At 1 January 2021	2,233,901	111,245	4,938,924	7,284,070
Changes in ECL due to transferred within stages:-				
Transferred to Stage 1	(143,226)	97,251	45,975	-
Transferred to Stage 2	3,092	(14,031)	10,939	-
Transferred to Stage 3	961,460	-	(961,460)	-
Net remeasurement of allowances New financial assets originated or	(1,080,901)	225,826	796,777	(58,298)
purchased Financial assets that have been	3,082,266	40,675	322,612	3,445,553
derecognised during the period	(728,492)	(97,226)	(2,012,743)	(2,838,461)
Translation differences	16,015	798	35,409	52,222
At 31 December 2021/1 January 2022	4,344,115	364,537	3,176,432	7,885,084
Changes in ECL due to transferred within stages:-				
Transferred to Stage 1	(850,370)	54,390	90,887	(705,093)
Transferred to Stage 2	(54,390)	(1,815)	322,444	266,239
Transferred to Stage 3	(90,887)	(322,444)	18,968	(394,363)
Net remeasurement of allowances	91,373	61,113	1,802,016	1,954,502
New financial assets originated or purchased	2,346,870	107,374		2,454,244
Financial assets that have been	2,340,070	107,374	-	2,404,244
derecognised during the period	(1,176,410)	(26,758)	(1,840,278)	(3,043,446)
Translation differences	47,805	2,908	36,418	87,131
At 31 December 2022	4,658,106	239,305	3,606,887	8,504,298

# 8. LOANS AND ADVANCES (CONT'D)

The loans and advances are analysed as follows:-

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
a)By relationship:-				
External customers	78,232,379	74,623,632	322,082,704	304,016,677
Staff loans	530,970	625,205	2,186,004	2,547,085
	78,763,349	75,248,837	324,268,708	306,563,762
b)By maturity:-				
1 to 3 months	13,238,441	6,716,091	54,502,662	27,361,355
3 to 6 months	1,632,920	1,486,511	6,722,732	6,056,046
6 to 12 months	10,827,731	1,787,479	44,577,769	7,282,189
1 to 3 years	17,536,528	20,304,659	72,197,886	82,721,181
3 to 5 years Over 5 years	4,385,089 31,142,640	12,322,931 32,631,166	18,053,411 128,214,248	50,203,621 132,939,370
Over 5 years	31,142,040	32,031,100	120,214,240	132,939,370
	78,763,349	75,248,837	324,268,708	306,563,762
c)By performance:-				
Performing	75,768,970	72,527,357	311,940,849	295,476,452
Under-performing	497,366	1,123,088	2,047,656	4,575,461
Non-performing	2,497,013	1,598,392	10,280,203	6,511,849
	78,763,349	75,248,837	324,268,708	306,563,762
d)By industry:- Agriculture	13,733	60,852	56,539	247,911
Construction	15,984,382	15,099,621	65,807,701	61,515,856
Machinery	60,782	76,789	250,239	312,838
Manufacturing	-	14,661		59,729
Mortgage	7,420,659	6,114,244	30,550,853	24,909,430
Personal lending	8,343,452	8,695,957	34,349,992	35,427,329
Restaurant	853,066	504,429	3,512,073	2,055,044
Retail trade	37,258,915	37,695,770	153,394,953	153,572,567
Transportation Wholesale trade	728,024	1,479,089 5 507 425	2,997,275	6,025,809
Hotel	7,551,540 458,796	5,507,425	31,089,690 1,888,863	22,437,249
Real estate	90,000	-	370,530	-
	78,763,349	75,248,837	324,268,708	306,563,762

# 8. LOANS AND ADVANCES (CONT'D)

The loans and advances are analysed as follows (cont'd):-

e)By currencies: - US Dollars Khmer Riels	72,456,850 6,306,499	65,377,389 9,871,448	298,304,852 25,963,856	266,347,483 40,216,279
	78,763,349	75,248,837	324,268,708	306,563,762
f) By residency status:- Residents	78,763,349	75,248,837	324,268,708	306,563,762
g)By exposure:- Non-large	78,763,349	75,248,837	324,268,708	306,563,762
h)By types of customers:- Corporate Individuals and sole traders	34,138,780 44,624,569	31,757,179 43,491,658	140,549,357 183,719,351	129,378,747 177,185,015
	78,763,349	75,248,837	324,268,708	306,563,762

# 9. INVESTMENTS

	31.12.2022	31.12.2021	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
Investment in a subsidiary (a)	1,800,000	1,800,000	7,410,600	7,333,200
Equity investment (b)	25,588	25,588	105,346	104,246
	1,825,588	1,825,588	7,515,946	7,437,446

- (a) This represents 100% of capital investment in CAB Security Limited, a wholly owned subsidiary, whose company's purposes are related to securities underwriting, dealing and brokerage business. CAB Security Limited is licensed by the Security and Exchange Commission of Cambodia.
- (b) Equity investment represents an investment of 1% of share capital in Credit Bureau (Cambodia) Co., Ltd. to establish the Private Credit Bureau in Cambodia. The Bank designated such investment in unquoted equity shares at fair value through other comprehensive income.

# 10. OTHER ASSETS

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Accrued interest from NBC and other banks Travelers cheques Western Union Inbound Credit cards and other receivables	907,078 1,200 276,625 672,885	570,507 1,200 79,663 1,120,742	3,734,440 4,940 1,138,865 2,770,268	2,324,246 4,888 324,547 4,565,903
Total financial assets	1,857,788	1,772,112	7,648,513	7,219,584
Advance and deposits Prepaid expenses	1,103,715 261,360	1,063,145 387,943	4,543,995 1,076,019	4,331,253 1,580,480
	3,222,863	3,223,200	13,268,527	13,131,317

# 11. STATUTORY DEPOSITS WITH NBC

	31.12.2022	31.12.2021	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
Capital guarantee deposit	7,500,000	7,500,000	30,877,500	30,555,000
Reserve requirements - KHR	50,279	50,810	206,999	207,000
Reserve requirements - USD	9,253,400	11,753,400	38,096,247	47,883,351
	16,803,679	19,304,210	69,180,746	78,645,351

#### (a) Capital guarantee deposit

Under NBC Prakas No. B7-01-136 dated 15 October 2001, banks are required to maintain a capital guarantee of 10% of registered capital with the NBC. This deposit is not available for use in the Bank's day-to-day operations but is refundable when the Bank voluntarily ceases to operate the business in Cambodia.

## (b) Reserve requirements on customer deposits

Under NBC's Prakas No. B7-020-230 dated 18 March 2020, banks are required to maintain a reserve against customer deposits at a daily average balance equal to seven percent (7%) for both local ad forieng currencies with the National Bank of Cambodia ("NBC"). This prakas is a new regulation and measure of the NBC which allow banks and other financial institutions to have stronger liquidity and to reduce impacts from the COVID 19 to the banking and finance sector and the economy as a while.

# 12. INTANGIBLE ASSETS

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Computer software Cost				
At 01 January Write-off	45,000	259,473 (214,473)	183,330 -	1,049,568 (873,763)
Additions Reclassified from equipment	17,780 1,427,259	-	73,201 5,876,025	-
Translation differences	-	-	1,935	7,525
At 31 December	1,490,039	45,000	6,134,491	183,330
Accumulated amortisation				
At 01 January Amortisation charge	45,000 141,892	220,401	183,330	891,522
Write-off	141,092	39,072 (214,473)	579,913 -	159,179 (873,763)
Translation differences	-	-	6,192	6,392
At 31 December	186,892	45,000	769,435	183,330
<i>Net carrying amount</i> At 31 December	1,303,147	-	5,365,056	-

# 13. RIGHT-OF-USE ASSETS

	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Cost				
At 1 Janaury Additions	2,891,908 278,692	2,891,661	11,781,633 1,147,375	11,697,578
Derecognised during the year	(3,564)	-	(14,566)	-
Adjustment on remeasurement	-	247	-	1,006
Translation difference	-	-	124,245	83,049
At 31 December	3,167,036	2,891,908	13,038,687	11,781,633
Accumulated depreciation				
At 1 January	2,431,590	1,987,396	9,906,297	8,039,826
Depreciation charge	365,503	444,194	1,493,808	1,809,646
Derecognised during the year Translation difference	-	-	- 115,527	56,825
At 31 December	2,797,093	2,431,590	11,515,632	9,906,297
<i>Net carrying amount</i> At 31 December	369,943	460,318	1,523,055	1,875,336

# 14. EQUIPMENT

2022	Computer & IT equipment USD	Office equipment & furniture and fixtures USD	ATM machines USD	Motor vehicles USD	Leasehold Improvement USD	Assets in progress USD	<b>Total</b> USD
<i>Cost</i> At 1.1.2022 Additions Transfer Reclassfied to	610,371 34,497 20,064	247,503 20,302 26,210	673,984 - -	139,250 - -	71,474 - 110,941	1,731,574 380,284 (157,215)	3,474,156 435,083 -
intangible assets At 31.12.2022	- 664,932	- 294,015	- 673,984	- 139,250	- 182,415	(1,427,259) 527,384	(1,427,259) 2,481,980
Accumulated depreciation At 1.1.2022 Depreciation	144,325	157,201	329,101	79,255	2,537	-	712,419
charge At 31.12.2022	291,424	51,226 208,427	80,420 409,521	27,849	6,823 9,360	-	313,417 1,025,836
Net carrying amount At 31.12.2022	373,508	85,588	264,463	32,146	173,055	527,384	1,456,144

2021	Computer & IT equipment USD	Office equipment & furniture and fixtures USD	ATM machines USD	Motor vehicles USD	Leasehold Improvement USD	Assets in progress USD	<b>Total</b> USD
Cost							
At 1.1.2021	219,982	256,196	613,600	139,250	-	297,639	1,526,667
Additions	418,313	38,350	26,397	-	71,474	1,467,922	2,022,456
Transfer from							
assets in	-	-	33,987	-	-	(33,987)	-
progress	(4.000)	(000)	,			(,,	(4.000)
Disposal Write-off	(1,263) (26,661)	(660) (46,383)	-	-	-	-	(1,923) (73,044)
Wille-On	(20,001)	(40,303)	-	-	_	_	(73,044)
At 31.12.2021	610,371	247,503	673,984	139,250	71,474	1,731,574	3,474,156
Accumulated depreciation							
At 1.1.2021	109,146	144,089	249,676	51,337	-	-	554,248
Depreciation							
charge	63,103	60,155	79,425	27,918	2,537	-	233,138
Disposal	(1,263)	(660)	-	-	-	-	(1,923)
Write-off	(26,661)	(46,383)	-	-	-	-	(73,044)
At 31.12.2021	144,325	157,201	329,101	79,255	2,537	-	712,419
Net carrying amount							
At 31.12.2021	466,046	90,302	344,883	59,995	68,937	1,731,574	2,761,737

# 14. EQUIPMENT (CONT'D)

Office	
	~
nillinment	x

		equipment &					
	Computer & IT	furniture and	ATM	Motor	Leasehold	Assets in	
2022	equipment	fixtures	machines	vehicles	Improvement	progress	Total
					-		

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	KHR'000	KHR'000	KHR'000	KHR'000	KHR'000	KHR'000	KHR'000
<i>Cost</i> At 1.1.2022 Additions Transfer Reclassfied to	2,486,651 142,024 82,603	1,008,327 83,583 107,907	2,745,811 - -	567,305 - -	291,185 - 456,744	7,054,433 1,565,629 (647,254)	14,153,712 1,791,236 -
intangible assets	-	-	-	-	-	(5,876,025)	(5,876,025)
Translation differences	26,247	10,643	28,981	5,987	3,074	74,457	149,389
At 31.12.2022	2,737,525	1,210,460	2,774,792	573,292	751,003	2,171,240	10,218,312
Accumulated depreciation							
At 1.1.2022 Depreciation	587,980	640,437	1,340,757	322,885	10,336	-	2,902,395
charge	601,194	209,361	328,677	113,819	27,886	-	1,280,937
Translation differences	10,619	8,296	16,564	4,243	313	-	40,035
At 31.12.2022	1,199,793	858,094	1,685,998	440,947	38,535	-	4,223,367
Net carrying amount							
At 31.12.2022	1,537,732	352,366	1,088,794	132,345	712,468	2,171,240	5,994,945

# 14. EQUIPMENT (CONT'D)

2021	e Computer & IT f equipment KHR'000	Office equipment & urniture and fixtures KHR'000	ATM machines KHR'000	Motor vehicles KHR'000	Leasehold Improvement KHR'000	Assets in progress KHR'000	<b>Total</b> KHR'000
<i>Cost</i> At 1.1.2021	889,827	1,036,313	2,482,012	563,266	-	1,203,950	6,175,368

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Additions Transfer from assets in	1,704,207	156,238	107,541	-	291,185	5,980,315	8,239,486
progress	-	-	138,463	-	-	(138,463)	-
Disposal	(5,145)	(2,689)	-	-	-	-	(7,834)
Write-off	(108,617)	(188,964)	-	-	-	-	(297,581)
Translation differences	6,379	7,429	17,795	4,039	-	8,631	44,273
At 31.12.2021	2,486,651	1,008,327	2,745,811	567,305	291,185	7,054,433	14,153,712
Accumulated depreciation							
At 1.1.2021	441,496	582,840	1,009,939	207,658	-	-	2,241,933
Addition	257,082	245,071	323,577	113,738	10,336	-	949,804
Disposal	(5,145)	(2,689)	-	-	-	-	(7,834)
Write-off	(108,617)	(188,964)	-	-	-	-	(297,581)
Translation							
differences	3,164	4,179	7,241	1,489	-	-	16,073
At 31.12.2021	587,980	640,437	1,340,757	322,885	10,336	-	2,902,395
Net carrying amount							
At 31.12.2021	1,898,671	367,890	1,405,054	244,420	280,849	7,054,433	11,251,317

# 15. DEPOSITS FROM CUSTOMERS AND FINANCIAL INSTITUTIONS

	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Customers:				
Current accounts	14,827,598	15,533,052	61,045,221	63,281,654
Saving accounts Time deposits	14,632,285 65,270,852	14,211,779 64,078,648	60,241,117 268,720,098	57,898,788 261,056,412
	94,730,735	93,823,479	390,006,436	382,236,854
Banks and MFIs:				
Current accounts Time deposits	1,700 22,950,000	1,292,790 9,150,000	6,999 94,485,150	5,266,826 37,277,100
	22,951,700	10,442,790	94,492,149	42,543,926
	117,682,435	104,266,269	484,498,585	424,780,780
a) By maturity period:				
	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Within 1 month	29,482,751	31,550,066	121,380,486	128,534,969
1-3 months	640,699 70,336,848	913,027	2,637,758	3,719,672
3-12 months 1 year to 2 years	5,315,163	63,703,310 6,867,397	289,576,803 21,882,526	259,527,285 27,977,775
More than 2 years	11,906,974	1,232,469	49,021,012	5,021,079
	117,682,435	104,266,269	484,498,585	424,780,780
b) By types of customers:				
	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Individuals	81,931,822	83,864,112	337,400,460	341,662,393
Business enterprises	12,777,745	9,959,367	52,605,976	40,574,461
Banks and MFIs	22,951,700	10,442,790	94,492,149	42,543,926
	117,682,435	104,266,269	484,498,585	424,780,780

# 15. DEPOSITS FROM CUSTOMERS AND OTHER BANKS (CONT'D)

c) By status of residence:

	31.12.2022	31.12.2021	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
Residents	117,249,313	104,266,269	482,715,422	424,780,780
Non-residents	433,122	-	1,783,163	
	117,682,435	104,266,269	484,498,585	424,780,780

### d) By currency denomination:

	31.12.2022	31.12.2021	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
US Dollar	117,521,980	102,074,408	483,837,992	415,851,138
Khmer Riel	160,455	2,191,861	660,593	8,929,642
	117,682,435	104,266,269	484,498,585	424,780,780

### e) By relationship:

	31.12.2022	31.12.2021	<b>31.12.2022</b>	<b>31.12.2021</b>
	USD	USD	KHR'000	KHR'000
Related parties	-	969	-	3,948
Non-related parties	117,682,435	104,265,300	484,498,585	424,776,832
	117,682,435	104,266,269	484,498,585	424,780,780

### 16. OTHER LIABILITIES

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Accrued interest payable Miscellaneous deposits Accrued expenses and other	2,620,048 1,269,784 719,653	1,919,738	5,227,701	7,284,972 7,821,013 222,159
payables Total financial liabilities	4,609,485	,	, ,	15,328,144
Other tax payables	36,575	82,341	150,579	335,457
	4,646,060	3,844,772	19,127,829	15,663

# 17. LEASE LIABILITIES

	<b>31.12.2022</b> USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Lease liabilities as at 1 January Addition during the year Interest expense recognised in	522,098 278,692	990,097 -	2,127,027 1,147,375	4,004,942 -
profit or loss Derecognition due to cancellation Repaymeent on principle Repayment on interest expense Translation differences	36,989 (3,564) (385,700) (36,989) -	48,247 - (467,999) (48,247) -	151,174 (14,566) (1,587,927) (151,174) 22,344	196,558 - (1,906,628) (196,558) 28,713
Lease liabilities as at 31 December	411,526	522,098	1,694,253	2,127,027
Lease liabilities - Current Lease liabilities – Non-current	245,397 166,129 411,526	267,199 254,899 522,098	1,010,299 683,954 1,694,253	1,088,568 1,038,459 2,127,027

Maturity analysis – contractual undiscounted cash flows:

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Year 1 Year 2	263,891 122,108	293,081 167,424	1,086,439 502,719	1,194,012 682,085
Year 3 Year 4 Year 5 Over year 5 Unearned interest	55,885 - -	77,652 26,700 -	230,079 - -	316,354 108,776 -
	(30,358)	(42,759)	(124,984)	(174,200)
	411,526	522,098	1,694,253	2,127,02

## 18. SHARE CAPITAL

	31.12.2022 USD	<b>31.12.2021</b> USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Issued and Fully Paid-Up				
Shares of USD100 each:- 750,000 Shares	75,000,000	75,000,000	300,000,000	300,000,000

The registered statutory capital of the Bank as at 31 December 2022 is composed of 750,000 shares at par value of USD100 per share. All shares are fully paid up by the following shareholders and their respective interest in the Bank is as follows:

	31.12.2022		31.	12.2021
	Holding %	Number of shares	Holding %	Number of shares
Selvione Limited	60%	450,000	60%	450,000
Quantum Symbol Sdn Bhd	40%	300,000	40%	300,000
	100%	750,000	100%	750,000

## **19. RETAINED EARNINGS**

The retained earnings are wholly distributable by way of dividends. With effect from 1 January 2012, the distribution of dividends to foreign shareholder is subject to withholding tax at the rate of 14%.

## 20. INTEREST INCOME

Interest income was made from the following sources:-

	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
	USD	USD	KHR'000	KHR'000
Loans and advances	6,601,213	5,522,818	26,979,158	22,499,961
Balances with other banks	1,156,177	938,396	4,725,295	3,823,025
Balances with NBC	37,396	4,857	152,837	19,787
	7,794,786	6,466,071	31,857,290	26,342,773

# 21. PERSONNEL COSTS

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Salaries, allowances and bonus Others	3,356,012 109,541	2,870,171 79,535	13,716,021 447,694	11,693,077 324,025
	3,465,553	2,949,706	14,163,715	12,017,102

# 22. DEPRECIATION AND AMORTISATION

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Amortisation of intangible assets	141,892	39.072	579,913	159,179
Depreciation of rights of use asset Depreciation of equipment	365,503	444,194	1,493,808	1,809,646
	313,417	233,138	1,280,937	949,804
	820,812	716,404	3,354,658	2,918,629

# 23. ADMINISTRATION AND GENERAL EXPENSES

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Office and counters rental	469,317	391,660	1,918,099	1,595,623
Promotion and marketing expenses	172,931	158,509	706,769	64 5,7
Office supplies	159,646	105,446	652,473	66 42 9,5
	96,316	103,457	393,643	87 42
Communication	90,310	100,407	393,043	42 1,4 84
Liconco and nations food	374,582	229,139	1,530,917	93 3,5
License and patent fees	126 907	107 404	EE0 120	3,5 12 51
Utilities	136,807	127,421	559,130	9,1
	270,187	216,775	1,104,254	13 88
Repair and maintenance	00 500	54 500	007.000	3,1 41
Professional and legal fees	82,532	51,598	337,308	21 0,2
Public relations and				10 14
entertainment expenses	451	34,439	1,843	0,3 04

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	32,269	18,940	131,883	
Travel expenses				77,16
				2
Motor vehicle operating				187,0
expenses	53,123	45,911	217,114	41
Others	539,220	416,031	2,203,794	1,694,912
	2,387,381	1,899,326	9,757,227	7,737,855

# 24. LOSS ALLOWANCE FOR ECL

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Loss allowance for ECL				
<ul> <li>loans and advances</li> <li>loans commitments</li> <li>deposits with financial</li> </ul>	130,687 (500)	134,706 2	534,118 (2,044)	548,792 8
institutions	(1,712)	1,044	(6,997)	4,254
	128,475	135,752	525,077	553,054

# 25. INCOME TAX EXPENSE

h) Income tax payable

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
At 1 January	8,093	784,724	32,971	3,174,209
Current income tax expense Income tax paid during the	135,687	33,020	554,553	134,523
year	(126,383)	(809,651)	(520,319)	(3,298, 518)
Translation difference	-	-	4,418	22,757
At 31 December	17,397	8,093	71,623	32,971

In accordance with Cambodian Law on Taxation, the Bank has an obligation to pay corporate income tax of either the profit tax at the rate of 20% of taxable profits or the minimum tax at 1% of gross revenue, whichever is higher.

A reconciliation of income tax expense applicable to the profit before tax at the corporate tax rate to income tax expense at the effective tax of the Bank is as follows:-

	2022 USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Current tax -Current year	135,687	89,938	554,553	366,407
-Over provision from prior year		(56,918)	-	(231,884)
Total current tax	135,687	33,020	554,553	134,523
Deferred tax				

-Current year -Over provision from	144,521	-	590,657	-
prior year	(374,292)	-	(1,529,731)	-
Total deferred tax	(229,771)	-	(939,074)	-
Total Income tax expense	(94,084)	(33,020)	(384,521)	(134,523)

### 25. INCOME TAX EXPENSE (CONT'D)

i) Deferred tax

	<b>2022</b>	<b>2021</b>	<b>2022</b>	<b>2021</b>
	USD	USD	KHR'000	KHR'000
Deferred tax asset/(liability)	69,884	(159,887)	287,712	(651,380)

Reconciliation of current income tax

In accordance with the Cambodia Law on Taxation, the Bank has an obligation to pay corporate income tax of either the profit tax at the rate of 20% of taxable profit or the minimum tax at 1% of gross revenue, whichever is higher.

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Profit/(Loss) before tax	625,344	(942,569)	2,555,781	(3,840,026)
Income tax@ 20% Effects of non-deductible	125,069	(188,514)	511,156	(768,005)
expenses	52,902	260,213	216,210	1,060,108
Minimum tax expense Over provision of current tax	135,687	-	554,554	
in the previous financial year Over provision of deferred taxation in the previous	-	(56,918)	-	(231,884)
financial year Utilisation of deferred tax assets not recognized in prior	(374,292)	-	(1,529,731)	-
year	(155,954)	-	(637,384)	-
Other	122,504	18,239	500,674	74,304
Income tax expense	(94,084)	33,020	(384,521)	134,523

### 26. TAX CONTINGENCIES

The taxation system in Cambodia is relatively new and is characterised by numerous taxes and frequently changing legislation, which is often unclear and subject to interpretation. Often different interpretation exists among numerous taxation authorities and jurisdictions. Taxes are subject to review and investigation by a number of authorities who are enabled by law to impose severe fines, penalties and interest charges.

These facts may create tax risks in Cambodia, substantially more compared to other countries. Management believes that tax liabilities have been adequately provided based on its interpretation of tax legislations. However, the relevant authorities may have differing interpretations and effects could be significant since the interpretation of the Bank.

## 27. CASH FLOW INFORMATION

	2022 USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Cash on hand Deposit and	72,122,673	73,059,053	296,929,045	297,642,582
placement with banks Balances with NBC	30,185,695 4,890,516	18,509,756 1,814,168	124,274,507 20,134,254	75,408,746 7,390,920
	107,198,884	93,382,977	441,337,806	380,442,248
Less: Deposits with tenure of more than 3 months	(9,925,276)	(418,667)	(40,862,362)	(1,705,649)
	97,273,608	92,964,310	400,475,444	378,736,599

The cash and cash equivalents comprise the following:-

## 28. RELATED PARTY DISCLOSURES

### a) Identities of Related Parties

Parties are considered to be related to the Bank if the Bank has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Bank and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Bank has related party relationships with its directors, key management personnel and entities within the same group of companies.

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Investment in CAB Security Limited	1,800,000	1,800,000	7,410,600	7,333,200
Deposit from CAB Security Limited	1,270,128	1,150,000	5,229,117	4,685,100

## 28. RELATED PARTY DISCLOSURES (CONT'D)

### b) Significant Related Party Transactions

Other than those disclosed elsewhere in the financial statements, the Bank carried out the following significant transactions with the related parties during the financial year:-

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Key management personnel compensation:-				
Salaries and benefits				
to key management Interest expenses to	429,521	523,421	1,755,452	2,132,417
related company Interest expenses to	97,750	93,675	399,504	381,632
related parties	1	1	4	4
	527,272	617,097	2,154,960	2,514,053

# 29. COMMITMENTS AND CONTINGENCIES

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Lending commitments				
Undisbursed portion of loans and advances	1,659,798	3,645,533	6,833,388	14,851,901

### **30. FINANCIAL INSTRUMENTS**

The main risks arising from the Bank's financial instruments in the normal course of business are operational risk, credit risk, market risk and liquidity risk.

The Bank does not use derivative financial instruments such as foreign exchange contract and interest rate swaps to manage its risk exposures.

These risks are limited by the Bank's financial management policies and practices described below.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES

The Bank's policies in respect of the major areas of treasury activity are as follows:-

#### (d) Operational risk

Operational risk is the risk of direct or indirect loss arising from inadequate or failed internal processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behavior.

The operational risk losses is managed through established operational risk management processes, proper monitoring and reporting of the business activities by control and support units which are independent of the business units and oversight provided by the senior management of the Bank.

The Bank's operational risk management entails the establishment of clear organisational structures, roles and control policies. Various internal control policies and measures have been implemented including the establishment of signing authorities, defining system parameters controls, streamlining procedures and documentation and compliance with regulatory and other legal requirements.

### (e) Credit risk

Credit risk is the potential loss of revenue and principal losses in the form of specific provisions as a result of defaults by the borrowers or counterparties through its lending and investing activities.

The primary exposure to credit risk arises through its loans to customers. The amount of credit exposure in this regard is represented by the carrying amounts of the assets on the statement of financial position. The lending activities are guided by the Bank's credit policy to ensure that the overall objectives in the area of lending are achieved; i.e., that the loans portfolio is strong and healthy and credit risks are well diversified. The credit policy documents the lending policy, collateral policy and credit approval processes and procedures implemented to ensure compliance with NBC Guidelines.

The Bank holds collateral against loans to customers in the form of mortgage interests over property and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are not updated except when a loan is individually assessed as doubtful.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

- (b) Credit risk (Cont'd)
  - (i) Credit risk measurement

The measurement of ECL allowance under the CIFRS 9's three-stage approach is to recognise lifetime ECL allowance for financial instrument for which there has been a significant increase in credit risk since initial origination or is credit-impaired as at the reporting date. The financial instrument which has not undergone any significant deterioration in credit risk shall be recognised with 12-month ECL allowance.

Under the three-stage approach, the financial instrument is allocated into three stages based on the relative movement in the credit risk.

- Stage 1 includes financial instruments that neither have a significant increase in credit risk since initial recognition nor credit-impaired as at reporting date. For these assets, 12-month ECL allowance are recognised.
- Stage 2 includes financial instruments that have had a significant increase in credit risk since initial recognition but do not have objective evidence of impairment. For these assets, lifetime ECL allowance are recognised.
- Stage 3 includes financial instruments that have objective evidence of impairment at the reporting date. For these assets, lifetime ECL allowance are recognised.
- Purchased or originated credit-impaired financial assets are those financial assets that are credit-impaired on initial recognition. Their ECL allowance is always measured on a lifetime basis (Stage 3).

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (b) Credit risk (Cont'd)

(i) Credit risk measurement (Cont'd)

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard on the measurement of allowances are:-

(1) Significant increase in credit risk ("SICR")

The assessment of SICR shall be a multifactor and holistic analysis and based on a mixture of quantitative and/or qualitative information. To determine whether the risk of default of a loan has increased significantly since initial recognition, the current risk of default at the reporting date is compared with the risk of default at initial recognition.

(2) Definition of credit impaired

#### Loans and advances

The Bank classified a loan and advances as impaired when it meets one or more of the following criteria:-

- The principal or interest or both of the loan is past due for more than 3 months for short term loans and 1 year for long term loans;
- The loan is forced impaired due to various reasons, such as bankruptcy;
- The loan is classified as "Loss" as per NBC's requirement.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (b) Credit risk (Cont'd)

(i) Credit risk measurement (Cont'd)

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard on the measurement of allowances are (Cont'd):-

(3) Definition of default

#### Loans and advances

The Bank defines a financial instrument as in default when it meets one or more of the following criteria:-

- Credit-impaired;
- Write-off/charged-off accounts.
- (4) Measuring ECL inputs, assumptions and estimation techniques

The ECL is measured on either a 12-month or Lifetime basis depending on whether a significant increase in credit risk has occurred since initial recognition or whether an asset is considered to be credit-impaired. The 12-month or Lifetime ECL reflects multiple forward-looking scenarios and is weighted based on the probability of occurrence for each scenario. The ECL can be assessed and measured either on collective or individual basis.

For collective assessment, the ECL is determined by projecting the Probability of Default ("PD"), Loss Given Default ("LGD") and Exposure at Default ("EAD") for each future month and for each individual exposure or collective segment. The three components are multiplied together to calculate an ECL for each future month, which is then discounted back to the reporting date and summed. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

For individual assessment, the ECL allowance is determined by comparing the outstanding exposure with the present value of cash flow which is expected to be received from the borrower.

#### Probability of Default

The PD represents the likelihood of a borrower will be unable to meet its financial obligation either over the next 12 months (12-month PD) or over the remaining lifetime (Lifetime PD) of the obligation.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (b) Credit risk (Cont'd)

(i) Credit risk measurement (Cont'd)

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard on the measurement of allowances are (Cont'd):-

 Measuring ECL – inputs, assumptions and estimation techniques (Cont'd)

### Probability of Default (Cont'd)

The PD is derived based on the modeling approach of which statistical analysis and expert judgement was performed to identify the risk parameters which correlate with the historical observed default. The model relies on the risk parameters and its correlation with the historical observed default to predict the 12-month PD. The Lifetime PD is developed using forecasted MEV with the application of survival probabilities up to maturity of the loan facility.

#### Exposure at Default

EAD is the total amount that the Bank is exposed to at the time the borrower defaults.

The 12-month and lifetime EADs are determined based on the expected payment profile. For amortising products and bullet repayment loans, this is based on the contractual repayments owed by the borrower over a 12-month or remaining maturity.

#### Loss Given Default

LGD represents the Bank's expectation of the extent of loss on a defaulted exposure. LGD varies by type of counterparty, type and seniority of claim and availability of collateral or other credit support. LGD is expressed as a percentage loss per unit of exposure at the time of default.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

- (b) Credit risk (Cont'd)
  - (i) Credit risk measurement (Cont'd)

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard on the measurement of allowances are (Cont'd):-

(4) Measuring ECL – inputs, assumptions and estimation techniques (Cont'd)

#### Loss Given Default (Cont'd)

The 12-month and lifetime LGDs are determined based on the factors which impact the recoveries made post default. These vary by product type.

- For secured products, this is primarily based on collateral type and projected collateral values, historical discounts to market/book values due to forced sales, time to repossession and recovery costs observed.
- For unsecured products, LGD's are typically set at product level due to the limited differentiation in recoveries achieved across different borrowers. These LGD's are influenced by collection strategies, including contracted debt sales and price.

The assumptions underlying the ECL calculation are monitored and reviewed periodically. There have been no significant changes in estimation techniques or significant assumptions made during the reporting period.

(5) Forward-looking information incorporated into the ECL models

The estimation of ECL incorporates forward-looking information. The Bank has performed statistical analysis based on historical experience and identified the key economic variables impacting credit risk and ECL for each portfolio. The relationship of these economic variables on the PD, EAD and LGD has been determined by performing statistical regression analysis to understand the impact changes in these variables have had historically on default rates and on the components of PD and LGD. These economic variables and their associated impact on the PD, EAD and LGD vary by financial instrument. Expert judgement has also been applied in this process.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (b) Credit risk (Cont'd)

(i) Credit risk measurement (Cont'd)

The key judgments and assumptions adopted by the Bank in addressing the requirements of the standard on the measurement of allowances are (Cont'd):-

(5) Forward-looking information incorporated into the ECL models (Cont'd)

As with any economic forecasts, the projections and likelihoods of occurrence are subject to some degree of inherent uncertainty and therefore the actual outcomes may be different to those projected. The Bank considers these forecasts to represent its best estimate of the possible outcomes and are appropriately representative of the range of possible scenarios. The scenario weightage, number of scenarios and their attributes are reassessed periodically.

(6) Grouping of exposure for ECL measured on collective basis

For ECL provisions modeled on a collective basis, a grouping of exposures is performed on the basis of shared risk characteristics, such that risk exposures within a group are homogeneous.

In performing this grouping, there must be sufficient information for the group to be statistically credible. Where sufficient information is not available internally, the Bank has considered benchmarking internal/external supplementary data to use for modelling purposes.

The appropriateness of groupings is monitored and reviewed on a periodic basis.

(ii) Risk limit control and mitigation policies

The Bank operates and provides loans and advances to individuals or enterprises within the Kingdom of Cambodia. The Bank manages limits and controls concentration of credit risk whenever they are identified.

The Bank employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of security in the form of collateral for loans to customers, which is common practice. The Bank implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation. The principal collateral types secured for loans to customers are:-

- Mortgages over residential properties (land, building and other properties);
- · Charges over business assets such as land and buildings; and
- Cash in the form of margin deposits.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (b) Credit risk (Cont'd)

(iii) Impairment and provisioning policies

The Bank is required to follow the mandatory credit classification and provisioning in accordance with Prakas B7-017-344 and B7-018-001 dated 1 December 2017 and 16 February 2018 respectively on loan classification and provisioning. The impairment policy is set out in Note 4.8(a).

At each reporting date, the Bank assesses whether any of financial assets at amortised cost are credit impaired.

#### Loans and advances

The Bank applies the 3-stage general approach to measuring ECL for loans and advances.

The calculation of expected loss rates are based on the estimation techniques mentioned in Note 30.1(b)(i).

Generally, the Bank considers loans and advances to related parties have low credit risks. The Bank assumes that there is a significant increase in credit risk when a related parties' financial position deteriorates significantly. As the Bank is able to determine the timing of payments of the related parties' loans and advances when they are payable, the Bank considers the loans and advances to be in default when the subsidiaries are not able to pay when demanded. The Bank considers a related party's loan or advance to be credit impaired when the subsidiary is unlikely to repay its loan or advance in full or the subsidiary is continuously loss making or the subsidiary is having a deficit in its total equity.

The Bank determines the probability of default for these loans and advances individually using internal and external information available.

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## 30. FINANCIAL INSTRUMENTS (CONT'D)

## 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

## (b) Credit risk (Cont'd)

(iii) Impairment and provisioning policies (Cont'd)

Loans and advances (Cont'd)

The information about the exposure to credit risk and the loss allowances calculated under CIFRS 9 for loans and advances are summarised below:-

	<b>Gross Amount</b> USD	Net accrued interest receivable USD	12-month ECL (Stage 1) USD	Lifetime ECL - not credit impaired (Stage 2) USD	Lifetime ECL - credit impaired (Stage 3) USD	<b>Carrying amount</b> USD
<u>31.12.2022</u>						
1 – 30 days past due 30 – 90 days past due more than 90 days	75,768,970 497,366 2,497,013	235,577 9,682 302,294	(1,131,433) - -	- (58,126) -	(876,095)	74,873,114 448,922 1,923,212
	78,763,349	547,553	(1,131,433)	(58,126)	(876,095)	77,245,248
<u>31.12.2021</u>						
1 – 30 days past due 30 – 90 days past due more than 90 days	72,525,779 1,124,666 1,598,392	211,911 27,510 310,542	(1,066,302) - -	- (89,479) -	(779,684)	71,671,388 1,062,697 1,129,250
	75,248,837	549,963	(1,066,302)	(89,479)	(779,684)	73,863,335

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## 30. FINANCIAL INSTRUMENTS (CONT'D)

### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (b) Credit risk (Cont'd)

(iii) Impairment and provisioning policies (Cont'd)

Loans and advances (Cont'd)

The information about the exposure to credit risk and the loss allowances calculated under CIFRS 9 for loans and advances are summarised below (Cont'd):-

	Gross Amount KHR'000	Net accrued interest receivable KHR'000	12-month ECL (Stage 1) KHR'000	Lifetime ECL - not credit impaired (Stage 2) KHR'000	Lifetime ECL - credit impaired (Stage 3) KHR'000	Carrying amount KHR'000
<u>31.12.2022</u>						
1 – 30 days past due 30 – 90 days past due more than 90 days	311,940,849 2,047,656 10,280,203	969,871 39,861 1,244,544	(4,658,110) - -	- (239,305) -	- - (3,606,883)	308,252,610 1,848,212 7,917,864
	324,268,708	2,254,276	(4,658,110)	(239,305)	(3,606,883)	318,018,686
<u>31.12.2021</u>						
1 – 30 days past due 30 – 90 days past due more than 90 days	295,470,024 4,581,889 6,511,849 306,563,762	863,325 112,076 1,265,148 2,240,549	(4,344,114) - - (4,344,114)	- (364,537) - (364,537)	(3,176,433)	291,989,235 4,329,428 4,600,564 300,919,227

### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

#### (b) Credit risk (Cont'd)

(iii) Impairment and provisioning policies (Cont'd)

The movement is the loss allowances in respect of loans and advances are disclosed in Note 8.

#### Other assets

Other assets are also subject to the impairment requirements of CIFRS 9, the identified impairment loss was immaterial and hence, it is not provided for.

#### Deposits with financial institutions and cash

The Bank considers these banks and financial institutions have low credit risks, and loss allowance for ECL has been made on this basis.

(iv) Maximum exposure to credit risk before collateral held or other credit enhancements

The credit exposure arising from on and off balance sheet activities are as follows:-

	31.12.2022 USD	31.12.2021 USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Credit risks exposures relating to on- balance sheet assets:- Deposits and placements with financial				
institutions- gross	30,185,695	18,509,756	124,274,507	75,408,746
Deposits with NBC	4,890,516	1,814,168	20,134,254	7,390,920
Loans and	70 700 040	75 040 007	224 200 700	306,563,76
advances – gross Accrued interest	78,763,349	75,248,837	324,268,708	2
receivable	547,553	549,963	2,254,276	2,240,549
Other assets	1,857,788	1,772,112	7,648,513	7,219,584
				398,823,56
	116,244,901	97,894,836	478,580,258	1
Credit risks exposures relating to off-balance sheet items:- Unused portion of credit facilities	1,659,798	3,645,533	6,833,388	14.851.901
	.,300,100	0,010,000	3,300,000	,001,001
Total maximum credit risk exposure	117,904,699	101,540,369	485,413,646	413,675,462

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### d. Credit risk (Cont'd)

(v) Exposure to credit risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statement of financial position of the Bank after deducting any allowance for impairment losses (where applicable).

#### Loans with renegotiated terms/restructured loans

Loans with renegotiated terms are loans that have been rescheduled or refinanced in accordance with an agreement setting forth a new repayment schedule on a periodic basis occasioned by weaknesses in the borrower's financial condition and/or inability to repay the loan as originally agreed. Loans to be restructured are analyzed on the basis of the business prospects and repayment capacity of the borrower according to new cash flow projections supported by updated business perspectives and overall market conditions being based on realistic and prudent assumptions.

Once the loan is restructured it remains in the same category independent of satisfactory performance after restructuring. The classification is not improved unless there are no arrears in repayment of principal and interest within 3 installment periods and within a period of not less than 3 months.

#### Write-off policy

In compliance with NBC Guidelines, the Bank shall remove a loan/advance or a portion of a loan from its balance sheet when the Bank loses control of the contractual rights over the loan or when all or part of a loan is deemed uncollectible; or there is no realistic prospect of recovery.

#### Collateral

The Bank holds collateral against loans and advances in the form of mortgage interests over property and/or guarantees. Estimates of fair value are based on the value of collateral assessed on an annual basis. There were no non-financial assets obtained by the Bank during the year by taking possession of collateral held as security against loans and advances. The repossessed properties have to be sold within one year as the required by the NBC Guidelines and are classified in the statement of financial position as foreclosed property.

#### Concentration of credit risk

The analysis of concentrations of credit risk from loans and advances at the balance date is shown in Note 7 to the financial statements.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

#### e. Market Risk

Market risk is the risk of loss arising from adverse movement in the level of market prices or rates, the two key components being foreign currency exchange risk and interest rate risk. Market risk arising from the trading activities is controlled by marking to market the trading positions against their predetermined market risk limits.

(i) Foreign currency risk

Foreign currency exchange risk refers to the adverse exchange rate movements on foreign currency exchange positions taken from time to time. The Bank maintains a policy of not exposing itself to large foreign exchange positions. Any foreign currency exchange open positions are monitored against the operating requirements, predetermined position limits and cutloss limits.

Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities denominated in a currency that is not the Bank's functional currency.

The Bank's exposure to foreign currency exchange rate risk at 31 December 2022 and at 31 December 2021 is disclosed in the respective notes to the financial statements.

Any reasonably possible change in the foreign currency exchange rates at the end of the reporting period against the functional currencies of the Bank does not have a material impact on the profit/loss after taxation and other comprehensive income of the Bank and hence, no sensitivity analysis is presented.

(ii) Interest rate risk

Interest rate risk refers to the volatility in net interest income as a result of changes in the levels of interest rate and shifts in the composition of the assets and liabilities. Interest rate risk is managed through close monitoring of returns on investment, market pricing, cost of funds and through interest rate sensitivity gap analysis. The potential reduction in net interest income from an unfavorable interest rate movement is monitored against the risk tolerance limits set.

The Bank's exposure to interest rate risk based on the carrying amounts of the financial instruments at the end of the reporting period is disclosed in respective notes to the financial statements.

#### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (c) Market Risk (Cont'd)

(ii) Interest rate risk (Cont'd)

Fair value sensitivity analysis for fixed rate instruments

The Bank does not account for any fixed rate financial assets and liabilities at fair value through profit or loss, and the Bank does not have derivatives as at the year end. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

Sensitivity analysis for floating rate instruments

The Bank does not have significant floating rate instruments. Any reasonably possible change in the interest rates of floating rate instruments at the end of the reporting period does not have a material impact on the profit after taxation and other comprehensive income of the Bank and hence, no sensitivity analysis is presented.

(iii) Equity price risk

The Bank does not have any quoted investments and hence is not exposed to equity price risk.

### (d) Liquidity Risk

Liquidity risk relates to the ability to maintain sufficient liquid assets to meet its financial commitments and obligations when they fall due at a reasonable cost.

In addition to full compliance of all liquidity requirements, the management of the Bank closely monitors all inflows and outflows and the maturity gaps through periodical reporting. Movements in loans and customers" deposits are monitored and liquidity requirements adjusted to ensure sufficient liquid assets to meet its financial commitments and obligations as and when they fall due.

### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### (d) Liquidity Risk (Cont'd)

### Maturity Analysis

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

Weighted       Average       Effective     Contractual       Interest     Carrying     undiscounted       Rate     Amount     cash flow       %     USD     USD	Within 1 Year USD	<b>1 - 5</b> Years USD	Over 5 Years USD
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#### 31.12.2022

Non-derivative Financial Liabilities Deposits from customers and financial						
institutions		117,682,435	117,682,435	100,460,298	17,222,137	-
Other liabilities	n/a	4,609,485	4,609,485	4,609,485	-	-
Lease liabilities	6%	411.526	441,884	263,891	177,993	_
habilitioo			111,001	200,001	117,000	
		122,703,446	122,733,804	105,333,674	17,400,130	-

#### 31.12.2021

Non-derivative Financial Liabilities Deposits from customers and financial						
institutions	0%-7%	104,266,269	104,266,269	96,166,403	8,099,866	-
Other	n/a					
liabilities		3,762,431	3,762,431	3,762,431	-	-
Lease	6%					
liabilities		522,098	564,857	293,081	271,776	-
		108,550,798	108,593,557	100,221,915	8,371,642	-

### 30.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

#### (d) Liquidity Risk (Cont'd)

### Maturity Analysis (Cont'd)

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period) (Cont'd):-

	Weighted Average Effective Interest Rate %	<b>Carrying</b> Amount KHR'000	Contractual undiscounted cash flow KHR'000	Within 1 Year KHR'000	<b>1 - 5</b> <b>Years</b> KHR'000	Over 5 Years KHR'000
<u>31.12.2022</u>						
<u>Non-derivative</u> <u>Financial</u> <u>Liabilities</u> Deposits from customers and financial	0%-7.25%					
institutions Other	n/a	484,498,585	484,498,585	413,595,047	70,903,538	-
liabilities Lease	6%	3,762,431	3,762,431	3,762,431	-	-
liabilities	070	1,694,253	1,819,237	1,086,439	732,798	-
		489,955,269	490,080,253	418,443,917	71,636,336	-
31.12.2021 <u>Non-derivative</u> <u>Financial</u> <u>Liabilities</u> Deposits from customers and financial						
institutions Other	0%-7% n/a	424,780,780	424,780,780	391,781,926	32,998,854	-
liabilities Lease	6%	15,328,144	15,328,144	15,328,144	-	-
liabilities	070	2,127,027	2,301,227	1,194,012	1,107,215	-
		17,455,171	17,629,371	16,522,156	1,107,215	-

### 30.2 CAPITAL RISK MANAGEMENT

#### (c) Regulatory Capital

The Bank's objectives when managing capital, which is a broader concept than the 'equity' on the face of the statement of financial position, are:-

- To comply with the capital requirements set by the NBC;
- To safeguard the Bank's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of the business.

The NBC requires all the Banks to (i) fulfill the minimum capital requirements, and (ii) comply with solvency, liquidity and other requirements.

### (d) Capital allocation

The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily upon the regulatory capital.

There was no change in the Bank's approach to capital management during the financial year.

# 30. FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

### 30.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	31.12.2022 USD	31.12.2021 USD	<b>31.12.2022</b> KHR'000	<b>31.12.2021</b> KHR'000
Financial assets				
Amortised Cost				
Cash on hand	72,122,673	73,059,053	296,929,045	297,642,582
Deposits and placements with financial institutions	30,184,682	18,507,031	18,507,031	75,397,644
Deposit with NBC	4,890,516	1,814,168	20,134,254	7,390,920
Loan and advances	77,245,248	73,863,335	318,018,686	300,919,227
Statutory deposits with NBC	16,803,679	19,304,210	69,180,746	78,645,352
Other assets	1,857,788	1,772,112	7,648,513	7,219,584
	203,104,586	188,319,909	730,418,275	767,215,309
Financial liabilities				
Amortised Cost				
Deposits from customers and financial institutions	117,682,435	104,266,269	484,498,585	424,780,780
Other liabilities	4,609,485	3,762,431	18,977,250	15,328,144
Lease liabilities	411,526	522,098	1,694,253	2,127,027
	122,703,446	108,550,798	505,170,088	442,235,951

## 30.4 GAINS OR LOSSES ARISING FROM FINANCIAL INSTRUMENTS

	<b>2022</b> USD	<b>2021</b> USD	<b>2022</b> KHR'000	<b>2021</b> KHR'000
Financial assets				
<u>Amortised Cost</u> Net gain recognised in profit or loss	7,666,311	6,330,319	31,332,213	25,789,719
Financial liabilities				
Amortised Cost Net loss recognised in profit or loss	4,469,137	4,061,406	18,265,363	16,546,168

#### 30.5 FAIR VALUE INFORMATION

The fair values of the financial assets and financial liabilities of the Bank which are maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

